



**Biennial
Report
1966-1968**

**State
Division
of
Mental
Health**

**Tallahassee,
Florida**

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1966/68

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COVER: Fountain on the grounds at Florida State Hospital in Chattahoochee. Photographer Dan Stainer caught the sun's reflection in the fountain to produce this unusual photograph.

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Biennial Report 1966-1968

State Division
of Mental Health

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R. C. Eaton, M.D.	Deputy Director and Director of Community Mental Health
Leroy A. Lawrence	Assistant Director for Administration

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*Terms expired or resigned.

Moke Williams, M.D., Chairman	Fort Lauderdale
Mr. Harry R. Gonzalez	Palm Beach

Period of Report: July 1, 1966 — June 30, 1968

Director's Report



To the Florida Board of Commissioners of State Institutions:

I am pleased to submit the Biennial Report featuring the activities of the Florida Division of Mental Health from July 1, 1966, through June 30, 1968. The period has been one of expanded and improved programs in our hospitals and in the communities.

The patient population in our State Mental Hospitals has been fairly constant since 1962, however, the rate of admissions and separations has increased substantially. With the tremendous population growth of our State, the leveling off of the number of patients in our state hospitals can only be attributed to improvement in treatment techniques and to the acceleration of our Community Mental Health Program. With the advent of our Grant-in-Aid Program to communities and the construction of Comprehensive Community Mental Health Centers over the State, it is believed that an increasing number of the mentally ill will receive treatment at the local level.

For the first time on record there was a decrease in the number of patients in our hospitals aged 65 years and over at the end of the biennium as compared with the beginning of the biennium. An important factor causing this decrease was the cooperative agreement with the State Department of Public Welfare under Title XVI of the Social Security Law under which more emphasis is placed on home placement and alternate care for this age group.

I wish to express my appreciation to the Board of Commissioners of State Institutions and the Legislature for their cooperation and assistance in further development of our mental health program.

Respectfully submitted,

W. D. Rogers M.D.

W. D. Rogers, M.D.
Director, Division of Mental Health

*R. C. Eaton, M.D.
Deputy Director of Division of
Mental Health*



Community Mental Health Program

The administration of the Community Mental Health Program in the last biennium included the direction and supervision of the staff involved in the development of community mental health centers, the mental health facilities, the mental health worker program, the drug program for the indigent, the grant-in-aid program and the annual revision of the State Construction Plan.

Florida leads the southeast and ranks sixth in the nation in the construction and development of community mental health centers. It also has the distinction of having the first mental health center in the nation developed in a general hospital under P.L.88-164 - Florida MH-1, the Winter Haven Hospital Community Mental Health Center in Winter Haven, Florida.

At the close of the biennium the staff included Barry Levin, Ph.D., Frank Nelson, M.S.W., John M. Awad, M.S.W., and Helen McKey, R.N. Dr. Levin is the assistant director of the Community Mental Health Program. Mr. Nelson, administrator of the Community Mental Health Centers Grants Program, is in California for a year's educational leave. Mr. Awad, assistant administrator, is presently serving as administrator of the centers program. Miss McKey is psychiatric nursing consultant and also editor of the newsletter for the Division.

Administrative Services

Administrative services are an important segment of the total Mental Health Services Program. These services embrace fiscal and accounting, statistics, personnel, data processing and general administration. One of the continual tasks performed is the examination and approval of all budgets of the Division. With the advent of the new Planning-Programming-Budgeting System still more emphasis will be placed in this area.

In the past biennium the impact of a more accelerated community mental health program has thrown an additional work load on this section to the extent that some personnel have expended most of their time on the fiscal problems of the community program. In the area of data processing some computer time has been purchased from another state agency to ease the work load.

A study was started late in the past biennium to determine the need of data processing in some of the hospitals. This study has been delayed due to the shortage of personnel but will be completed in the next biennium. Generally, improvements have been made in all areas, especially in the area of personnel administration and accounting.

Each hospital has its own business office and keeps its own accounts, furnishing monthly and yearly figures to be used by the State Division of Mental Health in preparing reports.



*Leroy Lawrence
Assistant Director of Administration*

*Thomas S. Ray, Ph.D.
Director of Training and Research*



Training and Research

The Training and Research programs of the Division of Mental Health are under the supervision of the director of Training and Research, Thomas S. Ray, Ph.D.

The Council on Training and Research in Mental Health is an advisory committee to the Division of Mental Health. It is composed of eleven members – six mental health professionals and five

lay members appointed by the Governor to four-year terms.

The Training and Research Program has as its main goals the development of mental health manpower, and stimulation of the production of scientific knowledge through research in the mental health field.

During the biennium, twelve major training conferences were conducted for mental health planners, staff personnel, and related persons during the biennium.

Cooperative efforts between university training programs and mental health agencies have sharply increased in order to afford graduate students the opportunity for special training in mental health agencies.

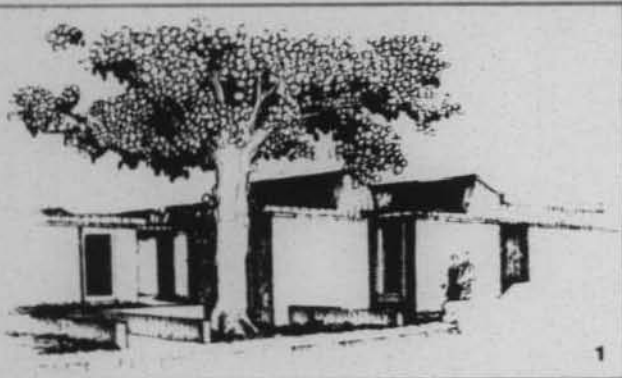
Also during the biennium, the Council awarded research grants, as seed money, for ten research projects. While not affording full support of research programs, the funds produced the desired effect of enabling scientific investigators to make a beginning on projects, 75% of which warranted later support from other funding agencies.

Dr. Levin assists in planning and administration of mental health clinics, centers, and is directly responsible for the Mental Health Workers Program.



*Barry L. Levin, Ph.D.
Assistant Director, Community Mental
Health Programs*

John M. Awad, M.S.W.
Administrator, Mental Health
Program Grants



FRANK NELSON who served as Administrator of Mental Health Program Grants during period under report is on educational leave.



Community Mental Health Centers

The Community Mental Health Centers Act of 1963 (Title II of Public Law 88-164) was enacted in response to a growing body of evidence that the mentally ill could be better treated with greatly improved prospects of early recovery in relatively small and flexible facilities near their homes.

A comprehensive community mental health center is a multi-service community facility serving a local population. It is designed to provide immediately accessible services for early diagnosis and treatment of mental disorders, both on an in-patient and an out-patient basis, and to serve as a continued treatment resource for individuals returning to their home communities following periods of longer term hospitalization.

The community mental health center movement seeks to provide comprehensive services, not by duplicating or replacing existing services, but rather by coordinating and improving what now exists, and by filling in the gaps.

Six centers have been completed and seven are in varying stages of planning or construction. The present plan calls for a total of 43 centers, some with satellites to provide services in adjacent areas. The six centers in operation are shown on these pages.

State Construction Plan Revision

In order to qualify for federal construction and staffing funds under Public Law 88-164 and Public Law 89-105, the Division was required to develop and annually revise a state construction plan for community mental health centers. The first Florida State Plan for Construction of Community Mental Health Centers was completed and approved for fiscal year 1966.



1. Escambia County Mental Health Center in Pensacola, Florida. Inpatients are served by three general hospitals in Pensacola. Services for outpatient and day care are available in the Escambia Guidance Clinic. Began operation April, 1968. It serves only Escambia County.

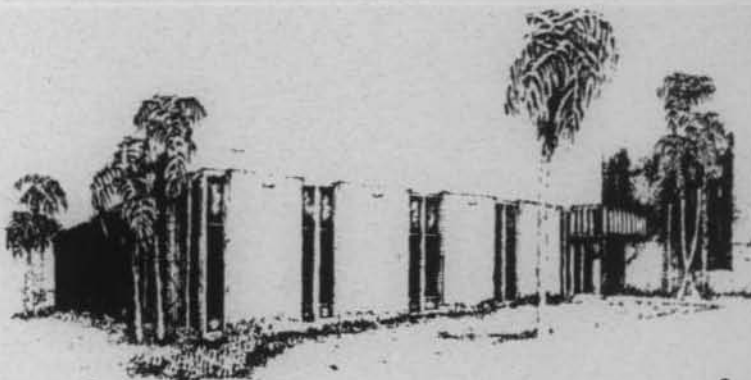
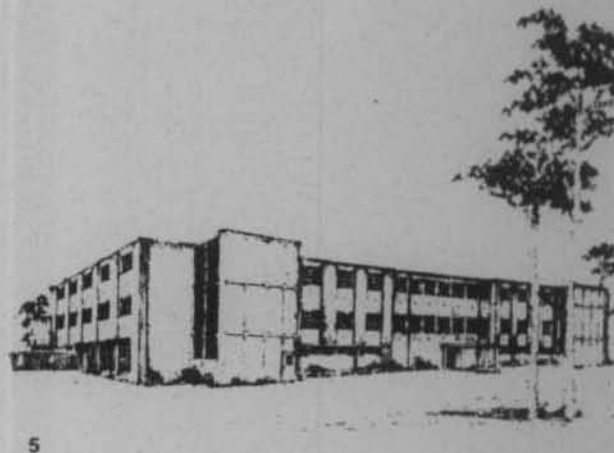
2. Orange Memorial Hospital Community Mental Health Center in Orlando, Florida. Inpatient and emergency care is provided in the hospital. The outpatient facility is adjacent to the hospital. The inpatient and day care units on the sixth and seventh floors opened for operation in January, 1968.

3. Winter Haven Community Mental Health Center on the fifth floor, Winter Haven, Florida. It serves Polk County and Highlands County. Began operation November, 1967.

4. Outpatient and day care unit for Volusia County Mental Health Center at Daytona Beach, Florida. The center began operation in December, 1967. It serves Volusia County.

5. Bay County Mental Health Center. Inpatient and emergency care at the Memorial Hospital of Bay County in Panama City, Florida.

6. Volusia County Mental Health Center at Daytona Beach, Florida. Inpatient and emergency services are provided by the Halifax District Hospital.



Grant-in-Aid Program

In July 1967, in order to further community mental health services, the Division initiated a Grant-in-Aid Program on a statewide basis. The program matches local expenditures for operational costs related to mental health treatment on out-patient or day care basis. Under the terms of the agreement, recipients must provide a minimum of out-patient, diagnostic and treatment services, and must meet standards established by the Division of Mental Health.

In the first year of the Grant-in-Aid Program, the Division established demonstration projects in three counties - Dade, Volusia, and Palm Beach - costing \$201,311. In the second year the program was fully implemented and the cost amounted to \$1,700,000. By the end of the biennium, funding for all Community Mental Health Services had increased to \$2,387,393 yearly.

Mental Health Facilities

There are presently a total of 21 comprehensive mental health centers and out-patient facilities participating in the Grant-in-Aid Program with plans for additional facilities in the next biennium. This program has prevented a large number of patients from being admitted to the state hospitals.

Drug Program for Indigent Patients

The Division of Mental Health makes available a drug program to indigent psychiatric patients in Florida's 67 counties. The Division buys drugs and supplies them to mental health clinics.

In the last year of the biennium, an estimated 10,751 patients received such drugs, the majority of them were hospital "after care" patients, the rest were indigent people in the community or patients of clinics or centers.



Mental Health Worker Program

This program is supervised by staff at the Division level as a part of the total mental health program. Salaries of workers are paid by the State, but the communities participate in the funding by meeting such operational costs as office space, secretarial services, and travel expenses. The State also provides for administrative and supervisory costs, consultation, research related to reporting and evaluation, and travel expenses for workers in relation to State-sponsored workshops and seminars. Workshops and seminars are an important part of the continuing education program essential to the growth, development, and integration of the total program, particularly in view of the present continuous innovations in service delivery.

At the present time the majority of the 30 positions are filled by nurses and social workers, and all other personnel have at least a Bachelor's degree. The major characteristics of this program has been its "reaching out" nature, the worker being attached to clinics or public health departments, but spending the major part of his time in the field. Another characteristic is diversity of function; a mental health worker may give service to a family with an emotionally disturbed child, or he may work with agencies and civic organizations in a consultant or education role. In all cases the worker serves as a link between the community and service facilities.

CONSULTANT AND EDITOR. Miss Helen McKey, left, psychiatric nursing consultant, assists the nursing departments in the various centers, coordinating the nursing units with the various disciplines involved. She also edits the "Newsletter."



*Frank Dosal and Kay Smith
Personnel Officer and Personnel Aide*

Personnel

One of the major accomplishments of the Division's Personnel Office during the last biennium was the implementation of the uniform personnel system adopted by the State Personnel Board on July 1, 1968.

The Board issued guidelines and regulations concerning attendance and leave, employee grievances and appeals, performance evaluation, classification and pay plans, employee suggestions, recruitment, applications and examinations, registers and certifications, and personnel reports. The Personnel Office had to use these guidelines and regulations to devise a system that would apply to the four state hospitals. The system was written, submitted to the Personnel Board and approved. The next step was to explain these new personnel programs to personnel offices at the four hospitals. Conferences and training sessions were held at various times to acquaint superintendents and department heads with the new program and it was supplemented with a minimum of difficulty.

The Division's Personnel Office makes a concerted effort to assist clinics and centers in their recruiting efforts. The office refers applicants to those facilities which have reported a vacancy to the Division's Personnel Department.

A Division-wide uniform personnel program has been developed and implemented in accordance with State Personnel Board guidelines. An educational leave program has recently been initiated. All employees under the Division are now under a biweekly payroll program.



*Philip Sears
Personnel Technician*



1. Diane Spooner, secretary to Dr. Eaton.

2. Lorine Wren, executive secretary.

3. Frances Malone, secretary to Mr. Awad last biennium; Kenneth McLane, fiscal assistant; Lovida Edenfield, accountant; Myra Maloy, account clerk.

4. Nina Billingsley, secretary to Dr. Ray.

5. Charlotte Larramore, secretary; Gail Herskovitz, receptionist.



Ray Ditmar, Internal Auditor



E. Barrineau, Data Processing Manager

Accounting and Internal Auditing

Responsibilities and capabilities of the Accounting Section have grown and improved during the last biennium. The accounting records were transformed from a bookkeeping machine record via several intermediary steps into a sophisticated automatic data processing accounting system.

Budgetary accounts were installed within the Division's general accounting record, thus complying with a recommendation of the Legislative Auditing Department. Besides handling all accounting transactions, property records, preaudit functions, fund reconcilements, the Accounting Section also performed the following services for the four State hospitals: 1) Examined all vouchers and recorded them against appropriation balances, 2) reconciled appropriation balances for the four State hospitals with the State Comptroller, and 3) maintained a continuous file of purchase orders and requisitions.

Tentative audit programs were also prepared for the new comprehensive community mental health centers that commenced operation during the second year of the biennium.

The Data Processing Section throughout the biennium used unit record equipment to maintain, on a timely basis, a greatly-expanded program of activity. To provide the necessary flexibility to convert the accounting system from book-keeping machines and to better cope with peak load periods, additional co-selectors were installed on the 402 Accounting Machine and the speed rates were doubled on both the 402 Accounting Machine and the 514 Reproducing Machine.

By the end of the biennium, the unit record machines were used for the following applications:

1. Patient Statistics — All State Hospitals;
2. Drug Program — Psychiatric Outpatients;
3. Personnel Information — All State Hospitals;
4. Property Records — Entire Division of Mental Health;
5. Patients Data — Social Security Recipients - Florida State Hospital;
6. Patients Data — Maintenance Billing for Paying Patients - Florida State Hospital;
7. Patients Data — Patients 65 and Older - All State Hospitals;
8. Accounting System — Division Office.



Stewart Simberg has been assisting in developing a statistical program for the Division.

Florida's Four State Hospitals

Introduction

The Division of Mental Health was authorized in 1957 by the Florida Legislature and was assigned the responsibility for the administration of the four state mental hospitals and the community mental health program. The hospitals were: Florida State Hospital at Chattahoochee, established in 1876; G. Pierce Wood Memorial Hospital at Arcadia, 1947; South Florida State Hospital at Hollywood, 1957; and Northeast Florida State Hospital at Macclenny, 1959.

The primary functions of the state hospitals are to admit, diagnose, treat and rehabilitate patients who have been committed by the courts or those who request admission voluntarily. Each hospital is given authority to develop its treatment program within the general policies of the Division.

History

Florida inaugurated its state hospital program ninety-two years ago at Chattahoochee in buildings originally built in 1834 to be used as an arsenal for the United States Army. Some of those buildings are still in use, housing administrative personnel.

During the last twenty years, obsolete buildings were replaced by modern, well-equipped and fire proofed structures, so that now all patients live in modern facilities.

In 1947 the G. Pierce Wood Memorial Hospital was acquired from the federal government to serve the southwestern portion of the State. Located in DeSoto County near Arcadia, on the site used by the United States government as an Air Force training base, the hospital first operated as a branch of the Florida State Hospital.

In July of 1957 the Florida Legislature acted to make the branch into a separate institution under the Division of Mental Health. The hospital included two divisions 17 miles apart, the Dorr Division on Highway 70 and the Carlstrom Division on Highway 31. During the last biennium, the mentally ill patients from Dorr Division were transferred to the Carlstrom Division, and adult mentally retarded non-psychotic patients were sent to Dorr. The Dorr Division is now known as the Sunland Adult Center at Arcadia.

In March, 1957, the growth in population on the southeast coast made a new facility necessary, and the South Florida State Hospital was completed. Well-situated, in the center of population

at West Hollywood in Broward County, the hospital is assigned all patients from the five surrounding counties.

Two years later, as the population increased in northeast Florida so did the need for mental health services, and the Northeast Florida State Hospital was built, opening its doors in August of 1959.

Much in Common in Treatment, Staffing and Organization

All four hospitals have much in common. All four are using modern methods, combining the use of drugs and the latest in individual and group therapy. This combination has decreased the length of stay in the hospitals.

The same kind of organization exists in all the hospitals. Each has a superintendent who is a psychiatrist, an assistant superintendent, with hospital administrative experience, and a clinical director, who is a psychiatrist and supervises a staff of psychiatrists.

All have chiefs of medical-surgical departments, and visiting consultants in their own specialties. Psychologists, medical technologists, pharmacists, directors of nursing and a nursing staff; a director of social service, a chaplain, director of occupational therapy, a personnel manager and director of vocational rehabilitation.

Additional staff include a librarian, a chief accountant and a business office staff, director of food services, stores manager, a sanitary engineer, a building maintenance superintendent, chief engineer of the heating plant, a laundry manager, a supervisor of grounds and Chattahoochee has its own fire department and power plant. The total staff of the four hospitals numbers 5,490. For breakdown by hospitals, see Table L in the appendices.

Services Available

All four hospitals have medical-surgical and dental services, their own pharmacies, clinical laboratories, x-ray, electroencephalograph and nursing departments, as well as a department of psychology and social work.

Social Work's role in therapy is the improvement of the individual and family functioning in order to return the patient to the community.

Vocational and industrial rehabilitation therapy plays an important part in the treatment of patients enabling them to improve a skill or learn

a new one, so they can cope better when they leave the hospital.

Recreational programs, employing everything from chess to ball games, and even golf, as an available sport for recovering patients in Chattahoochee, is offered and patients are encouraged to participate.

All hospitals have a chaplain and religious services are held regularly.

Each hospital has its own maintenance, construction, laundry and dietary departments.

Careful supervision and serious attempt at improvement in all programs and departments, limited only by budget restrictions, is the aim of each superintendent and department head.

Highlights 1966-1968

Florida State Hospital

For the first time in many years there were fewer resident patients age 65 and older at the end of the year than at the beginning. This was due to a cooperative program with the State Department of Public Welfare under Title XVI of the Social Security Law that enabled elderly patients to be placed in selected nursing and foster homes.

New construction at Florida State Hospital in 1967-1968 permitted the demolition of the last two antiquated patient treatment buildings.

As a result of the salary increases, particularly in professional staffing, the hospital was better equipped to compete with other hospitals and mental health facilities.

The hospital has successfully passed a number of surveys by the Health, Education and Welfare Department and the State Board of Health, so that it is now eligible for Medicare payments. Efforts to meet with the Health, Education and Welfare Department requirements for total integration of the hospital have proven successful.

The hospital has reinforced its working arrangements with the Florida State University, particularly in the fields of psychology and social service.

The superintendent of this hospital has been designated as the representative of the Division of Mental Health on both the Drug Committee of the State Purchasing Commission, and on the State Awards Committee of the State Personnel Board.

G. Pierce Wood Memorial Hospital

Three dramatic improvements highlighted the biennium 1966-1968 at the G. Pierce Wood Memorial Hospital.

Late in the biennium 1964-1966 and during the years 1966-1968, approximately twenty-five new buildings were constructed for clinical use. All were modern, air-conditioned units designed to accommodate a new program.

Previously, modern treatment programs were confined to three small areas taking approximately 300 patients. The areas were classified as nursing, intensive treatment, and medical-surgical areas. The rest of the treatment was simply classified as continued treatment. The patients were classified as chronically ill and the majority of them had never received the advantages of modern treatment methods.

In the new program, the patient population was divided into seven groups housed in seven sections of the hospital designated as units. Each unit of approximately 200 patients was assigned the name of a former US President. Within the limits of staff positions available, each unit was assigned a clinical team consisting of a psychiatrist, a clinical social worker, R.N. supervisor, and a psychologist. These professionals were given the task of organizing and directing the clinical treatment program in their areas. Each unit has its own activity program. The treatment programs in the various areas differ in accordance with the needs of the patients. For example, in one unit a relatively new approach to treatment called behavior therapy, is being used, while in another area the approach emphasizes dynamically orientated psychotherapy.

With new, attractive, well-designed buildings, new treatment programs and more attractive salaries, the hospital was able to recruit a considerable number of highly qualified professional staff.

Reorganization at G. Pierce Wood Hospital placed all psychotic patients into the Carlstrom Division in Arcadia, and adult retarded patients were sent to the Dorr Division, which was taken over by the State Division of Mental Retardation.

Plans to air-condition certain hospital buildings under funds appropriated by the last legislature were underway not only at G. Pierce Wood Hospital, but in the other three hospitals as well.

South Florida State Hospital

At South Florida State Hospital in Hollywood, a 48-bed children's unit for emotionally disturbed children was opened in the summer of

1968. The Children's Division will accept severely emotionally disturbed children between the ages of five and fourteen from all of Florida.

With the aid of federal funds, a day care center was started in March of 1968 for patients who have been in-patients at South Florida and are able to live outside the hospital at night and return to the hospital for treatment during the day.

An in-service education program, supported partially by N.I.M.H. funds was initiated in 1966. It involves both elementary and advanced courses for aides, nurses and auxiliary personnel.

Particular stress has been placed on in-service training programs at all four hospitals.

A school program for adolescents at South Florida continued to expand in the last biennium. Three hundred and fifty patients participated, forty-one were seniors and thirty-one received high school diplomas.

Northeast State Hospital

A chapel was built at Northeast and is used extensively for religious services. A full-time chaplain was employed.

The hospital was accredited by the Joint Commission on Accreditation of Hospitals in

March 1968 (the Joint Commission is comprised of American College of Physicians, American College of Surgeons, American Hospital Association, and American Medical Association).

The final major construction phase of the hospital was completed, and it includes a 250-bed extended care building, a gymnasium and activity building and a chapel.

Stronger emphasis was placed on several cooperative and/or affiliate programs with other agencies and organizations, including under-graduate students in general nursing from St. Vincent's Hospital in Jacksonville, University of Florida Teaching Hospital, Lake City Junior College, and graduate social work students from Florida State University.

A Training and Research Department, which was activated during this period, provides consultation and training supervision to the nursing students, and participates in the in-service training of aides and staff nurses at the hospital.

Pictorial Presentation

Photographs on the following pages depict activities in the last biennium-activities representative in most instances of all the hospitals as well as some programs that are unique to the hospital being featured.



HISTORICAL BUILDING. *Presently housing administrative offices, this building was one of several built in 1834 to serve as an arsenal for the United States Army.*

C. A. Rich, M.D., Clinical Director



Patients Admitted

Patients admitted to Florida State Hospital or any of the four hospitals, receive a complete psychiatric evaluation, and appropriate treatment.

Patients needing longer treatment are sent to the extended care section. If elderly, they are transferred to the geriatrics section. If they require medical or surgical care, they go to the general hospital division. Florida State Hospital also has a special tuberculosis section and takes patients from all of Florida.

Medical Staff

The physicians on the staff not only care for the psychiatric and physical needs of some 5,300 patients, but also render medical-surgical attention to a majority of the more than 2,300 employees. In addition, physicians conduct medical examinations through the Personnel Physician's Office on all applicants who are being considered for employment.



J. B. O'Connor, M.D., Superintendent



*William D. Myers, Assistant
Superintendent of Administration*



HOMEMADE BREAD. These employees help turn out 1,500 loaves of bread a day. In addition to the bread, the bakery produces 2,800 biscuits daily, and all of the cake, cornbread, cookies, Danish pastry, hot rolls and cornbread muffins.

Food Service

To supply food for more than 5,200 patients and a staff of approximately 2,400 is a big job. This hospital has eight kitchens and sufficient food serving facilities to supply all meals to various sections of the hospital.

Each of the kitchens is under the supervision of a dietitian, food service director, food service manager, or other trained personnel, and each kitchen prepares and serves special diets for patients needing them, in addition to the regular menus. In addition to the food preparation and service to the patients, the hospital also operates three dining rooms for the use of staff and employees. During the biennium 11,954,203 meals were prepared and served to the patients of this hospital at a total raw food cost of \$2,933,855.04.

Occupational Therapy

Occupational therapy is an important program in all four hospitals. In psychiatry, according to Superintendent O'Connor, occupational therapy is basically and primarily a communication process, and can be used effectively only when understood as an integral part of the therapeutic program.

As a communication process, it is concerned with patient activities; the meaning of these activities, and their uses in communicating feelings and thoughts for the benefit of the patients.



CHOCOLATE PIE. One of the favorite desserts made in Florida State Hospital's kitchens.

The Occupational Therapy Department participates in a multitude of activities concerned with treatment at Florida State Hospital, such as administration, community programs, vocational programs, education, testing and evaluation, recreational and music therapy, patients' library and art therapy.

At South Florida State Hospital, the Occupational Therapy Department supervised occupational therapy interns from Tufts University, University of New Hampshire and in 1966-67 the University of Puerto Rico.



PROUDLY DISPLAYED. Patients at Florida State Hospital are interested in a variety of handicrafts, as shown by the nurses in the picture.

Fire Protection

Florida State Hospital's Fire and Security Department has its headquarters in a centrally located, well-equipped building which provides storage for its vehicles and a dormitory for volunteers and on-duty firemen.

The Fire Department is equipped with four fire trucks, and manned by a crew of fifteen full-time firemen, and thirteen volunteer firemen, directed by the Fire Chief. Six security guards patrol buildings and grounds watching for fires, prowlers, or any danger or damage to property.

The volunteer firemen are employees of various departments throughout the hospital. Some of these men sleep in the fire station, others live in town. The full-time firemen have been trained in advanced fire-fighting methods and in the care and operation of the hospital fire apparatus.

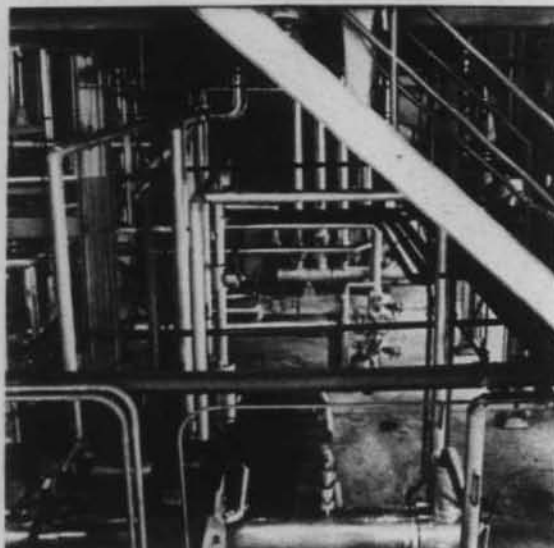
The Department makes special efforts to expand the fire prevention program throughout the institution.

Lectures and demonstrations are given staff to make them more conscious of the danger of fire.

The G. Pierce Wood Hospital has a volunteer Fire Department consisting of employees who are full-time in other hospital departments. The other two hospitals have fire prevention programs, and in case of fire they use the services of local fire departments.

Engineering Department

Major responsibilities of the Engineering Department is the provision of heat, light, power, and water for the entire institution. Florida State Hospital is the only one in the State with its own power plant supplying electricity and steam. Engineering also operates a water treatment plant, and shops for the maintenance of plumbing, electrical distribution systems, communications, refrigeration, radio and television and all mechanical and electrical equipment throughout the institution.

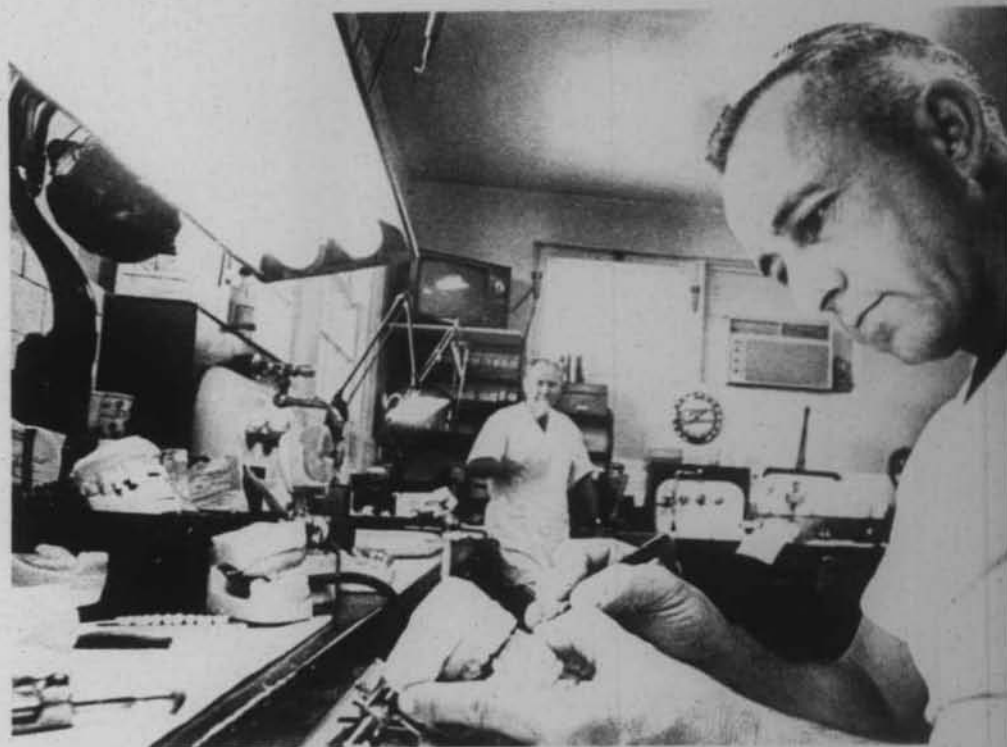




Dental Services

The dental program for all four hospitals under the Division of Mental Health is conducted by a director of institutional dental services. In addition, the director also has the responsibility of supervising the dental programs in the Divisions of Corrections, Mental Retardation, Youth Services and the State Tuberculosis Hospitals.

Headquarters for the director and the dental laboratory facilities are located in the Florida State Hospital.





DEPARTMENT HEADS & MEDICAL STAFF

J. B. O'Connor, M.D.	Superintendent
William D. Myers	Assistant Superintendent - Administrative
C. A. Rich, M.D.	Clinical Director
E. G. Chacon, M.D.**	Psychiatrist
I. T. Clark, M.D.	Psychiatrist
J. De La Presilla, M.D.	Psychiatrist
G. J. Dunin-Wilczynski, M.D.	Psychiatrist
J. O. Duran, M.D.**	Psychiatrist
A. Fernandez-Conde, M.D.**	Psychiatrist
J. Gumanis, M.D.	Psychiatrist
I. Hanenson, M.D.	Psychiatrist
R. A. Henriquez, M.D.**	Psychiatrist
A. A. Perez, M.D.**	Psychiatrist
S. E. Ponsdomenech, M.D.**	Psychiatrist
J. S. Rodriguez, M.D.	Psychiatrist
A. A. Sanguinetti, M.D.**	Psychiatrist
M. C. Sexton, M.D.	Psychiatrist
F. M. van den Branden, M.D.**	Psychiatrist
F. G. Walls, M.D.	Psychiatrist
G. B. Fiore, M.D.	Physician
P. Lopez, M.D.	Physician
P. A. Machado, M.D.	Physician
E. E. Puig, M.D.	Physician
A. C. Fernandez-Brito, M.D.**	Personnel Physician
R. L. Cespedes, M.D.	Personnel Physician
G. A. Duff, M.D.	Physician - Anesthesiologist
J. E. Saul, M.D.	Pathologist
F. G. Gomez-Inguanzo, M.D.**	Surgeon
J. P. Salazar, M.D.	Surgeon
Luta I. Bowen, R.N.	Anesthetist
P. J. Uhrig, D.D.S.	Director of Institutional Dental Services
N. J. Heckert, D.D.S.	Assistant Director of Institutional Dental Services
T. J. Hicks, Jr.	Pharmacist
Joan M. Holloway, R.N.	Director of Nursing
Roslyn E. Neely, R.N.	Assistant Director of Nursing
Barbara J. Toole, R.N.	Director of Nursing Education
J. C. Davis	Director of Psychology
Ronald O. Pickens	Director of Social Services
Mary C. Harvard	Director of Activities Therapy
B. J. Dudley	Chief Medical Technologist
Geraldine McAlpin	Chief X-Ray Technician
Lena H. Carmichael, R.N.	Nursing Service Supervisor, Receiving and Intensive Treatment
Mary L. Joyner, R.N.	Nursing Service Supervisor, Amos Infirmary
Claudine D. Williams, R.N.	Nursing Service Supervisor, Park Tremmell Infirmary

J. B. Locklin	Nursing Service Supervisor, Department A
Betty L. Bradley, R.N.	Nursing Service Supervisor, Department B
W. P. Dolan**	Nursing Service Supervisor, Department C
R. E. Carmichael	Nursing Service Supervisor, Department C
Zola Mae Elder, R.N.	Nursing Service Supervisor, Department D
Mary A. Pond	Dietitian
John R. Dickson	Food Service Director
Marvin R. Hill	Food Manager, Amos Infirmary Kitchen
Willard C. Johnson	Food Manager, Receiving and Intensive
Andrew Moore	Construction Supervisor
R. T. Duncan, Sr.	Chief Engineer
N. S. James, Sr.	Supervisor, Sanitary-Horticulture Department
J. W. Walden	Laundry Manager
E. J. Langley***	Fire Chief
W. G. Barber	Fire Chief
A. L. Patman	Commissary Manager
D. O. Elder, Sr.	Plumbing and Electric Supplies Manager
R. P. Sofge	Chaplain
L. J. Herring	Funeral Director
Jewel R. Patman, R.N.	Matron, Landis Hall
D. D. Miles	Office Manager
H. E. Shepard, Sr.	Cashier
W. M. Runkle	Accountant
G. D. Williams*	Personnel Manager
C. J. Brock	Personnel Manager
Gynelle P. Lowry	Payroll Supervisor
Shirley A. McDaniel	Secretary to the Superintendent
Martha B. Griffin	Administrative Secretary
Helen M. Shoupe	Administrative Secretary
Frank Carnley, Jr.**	Industrial Therapist
James E. Edwards	Industrial Therapist
Thomas Joyner****	Vocational Rehabilitation Counselor

VISITING STAFF

N. H. Kraeft, M.D.	Thoracic Surgeon
T. G. Holmes, M.D.	Neurosurgeon
H. T. Dukes, M.D.	Neurosurgeon
L. W. Elgin, M.D.	Ophthalmologist
R. N. Webster, M.D.	Urologist
W. Smith, Jr., M.D.	Orthopedist

* Retired

** Resigned

*** Deceased

**** Employed by State Department of Education - Division of Vocational Rehabilitation

G. Pierce Wood Memorial Hospital



VIEW FROM A ROOFTOP. A portion of the Carlstrom Division of the G. Pierce Wood Memorial Hospital located in DeSoto County on Highway 31, seven miles southeast of Arcadia.

G. Pierce Wood Memorial Hospital



DEPARTMENT HEADS & MEDICAL STAFF

C. H. Adair, M.D.	Superintendent
A. P. Holloman*	Assistant Superintendent of Administration
J. A. Stokes, Sr.	Assistant Superintendent of Administration
J. G. Haarer, M.D.**	Clinical Director
S. R. Beatty, M.D.	Clinical Director
V. J. Frallicciardi, M.D.	Psychiatrist
E. R. Johnson, M.D.**	Psychiatrist
E. Delgado, M.D.**	Psychiatrist
J. P. Amable, M.D.	Psychiatrist
J. M. Metry, M.D.	Psychiatrist
J. D. Utley, M.D.	Psychiatrist
P. L. Lense, M.D.	Psychiatrist
F. Castells, M.D.	Psychiatrist
L. A. Rosere, M.D.	Psychiatrist
G. McDermaid, M.D.	Psychiatrist
A. D. Migliore, M.D.	Physician
B. W. Solomon, M.D.	Surgeon
A. E. Wiik, D.D.S.**	Dentist
C. F. Clark, D.D.S.**	Dentist
C. A. Lugones, D.D.S.**	Dentist
I. Permenter**	Secretary to the Superintendent
M. B. Anderson	Secretary to the Superintendent
D. M. Reed**	Chief Accountant
W. M. Rogers, III.	Chief Accountant
J. S. Farr**	Chaplain
T. R. Doras	Psychologist
B. T. Fleetwood	Director of Clinical Social Services
M. H. Townsend	Personnel Manager
G. V. Berry, R.N.	Director of Nursing Service
L. Wisenburger, R.N.	Assistant Director of Nursing Service
E. L. Paisley, R.N.	Director of Nursing Education

D. Erickson, R.N.	Operating Room Supervisor
D. Erickson, R.N.	Supervisor Medical and Surgical
E. W. Mahone, R.N.	Supervisor Monroe Complex
V. Hagan, R.N.	Supervisor Jefferson Complex
E. J. Hill	Supervisor Men's Continued Treatment
M. Fagan, R.N.	Supervisor Men's Geriatric Service
J. A. Wood, R.N.	Supervisor Adams Complex
M. J. Hill, R.N.	Supervisor Female Geriatric Complex
A. Spearman**	Supervisor Women's Continued Treatment
V. Harden, R.N.	Supervisor Female Continued Treatment Service
J. A. Walters	Food Service Director
C. W. Edwards	Stores Supervisor
R. W. Thomas**	Utilities & Maintenance Engineer
D. Dees	Utilities & Maintenance Engineer
A. F. Mercer	Chief of Transportation
R. L. Arrington	Laundry Manager
A. A. Perez	Chief Medical Technologist
W. H. Childs**	Pharmacist
T. P. Janer, Jr.**	Pharmacist
G. K. Roedding**	Pharmacist
M. Mundell**	Volunteer Services Coordinator
R. Bateman	Director of Occupational Therapy
G. J. Ola	Industrial Therapist
O. E. Harden	Director of Recreational Therapy
Don Crawford**	Director of Recreational Therapy
H. Santiago-Ramos****	Vocational Rehabilitation

* Retired

** Resigned

*** Deceased

**** Employed by State Department of Education - Division of Vocational Rehabilitation

New Facilities

During the biennium, wards, dining rooms and other facilities for 360 patients were completed. New hospital construction provided an ideal setting for new intensive treatment services. The major portion of the hospital is now considered as an intensive treatment center contributing to the improvement in overall treatment.

An ambitious program of landscaping is being planned for the hospital.

Another important advance in the biennium was the cooperation between the hospital and the State Division of Rehabilitation. The Division furnished the hospital with services of a vocational rehabilitation counselor and a secretary, and enabled the hospital to work in close contact with the fifteen district rehabilitation offices in Florida. These offices with approximately 300 counselors provide follow-up services to patients being released from State Hospitals. Their services range from counseling and vocational guidance to medical services, and in some cases they pay for an entire vocational training course.

UNIQUE BUILDING. Unique in design is this semicircular building named the Washington Complex and built in the last biennium. The covered walkway protects patients from the rain or the hot sun. It houses three wards, 32 beds in each, and is used as an intensive treatment facility.





C. H. Adair, M.D., Superintendent

S. R. Beatty, M.D., Clinical Director

*J. A. Stokes, Sr., Assistant
Superintendent of Administration*



In the Last Biennium

With improved housing on the hospital grounds, new hospital construction and better salaries, the hospital was able to attract a number of highly skilled physicians to the staff.

All types of modern psychiatric treat-

ment are given at the hospital including drug therapy, individual and group psychotherapy, remotivation, occupational and recreational therapies; thus considerable progress was made in the development of a truly therapeutic community.

Consulting physicians in radiology, urology, general surgery and anesthesiology were employed to serve as consultants. Consultants in surgery are used by all four hospitals with excellent facilities available in each.

Psychological Program

At the end of the biennium, the Psychological Services Department employed four new psychologists making a total of five psychologists including the director.

The staff give routine tests and participate in diagnostic and planning meetings. The director is responsible for in-service training and other educational programs; many teaching clinics are held for nearby universities and colleges.





Libraries Important

All four hospitals have libraries for the use of patients. G. Pierce Wood Hospital's library is shown on the left. At all state hospitals there are branch libraries in the patients' buildings. The library at Florida State Hospital is not only used to check out books and serve as a reading room, but it is frequently used for creative work such as the study of fabrics and fashion. G. Pierce Wood's library is often used for parties for small groups. In addition, South Florida State Hospital's medical library is used extensively by personnel, faculty and students at colleges in the area.

Artistic Patients

In the photograph below, members of the Occupational Therapy Department examine some of the art work done by patients. A professional artist from Sarasota comes to the hospital each week as a volunteer to teach painting. In the last biennium, many patients' paintings were exhibited in an art show in Sarasota in conjunction with the Sarasota Mental Health Association.

Recreation for All

At G. Pierce Wood Memorial Hospital, the goal for the recreation program is total participation as it is in the other three hospitals. Skits, talent and fashion shows, bridge games and Bingo card parties, ball-games and hikes, sightseeing tours, and picnics are a few of the numerous activities.

A physical fitness program was begun in the last biennium, and music appreciation therapy is planned. Psychiatric aides assist the Recreation Department in supervising the right activities which make it possible to increase patients' participation. In the last biennium much progress was made towards reaching the 100% goal. Volunteers play an important part in the program. An art class is taught by a volunteer artist. The square-dance caller is sponsored by a Mental Health Association. Birthday parties are given by volunteers.





Chief Accountant

The chief accountant, seated, answers a question asked by Mr. Stokes, assistant superintendent of administration. All four hospitals have cost accounting systems. Expenditures from the state funds are made by warrant by the state comptroller, after expenditures have been pre-audited at the hospital level. State auditing department examines all financial records.

Nursing Department

In the last biennium, there was a reorganization of nursing services and a change in the staffing pattern that made for better registered nurse coverage.

Charting procedures were also changed. A behavioral observation chart was developed with more emphasis being placed on observing the patient's behavior. This resulted in perceptible improvement in attitudes of employees and a more productive patient relationship. A new medication sheet was also designed which provides for a more accurate and efficient recording of medications given.

In-service training was provided by the Nursing Education Department which included orientation, psychiatric nursing, nursing skills and medication. During the last two years, 152 nursing employees were graduated from a twenty-hour course in Remotivation Therapy.

CONSULTATION. Doctor, nurse and aide talk with patient.



U.S. GOVERNMENT PRINTING OFFICE: 1963 O - 338-182



TECHNICIAN. Special training is needed in the use of the electroencephalograph. Here a technician prepares for a demonstration of the machine's use.

Electroencephalograph

This department has been in operation since 1962.

Although an increasing number of patients are processed through the Electroencephalograph Department, this is not a routine procedure. The patients are received on a referral basis after screening by the attending physician. The electroencephalogram is a diagnostic aid.

Clinical laboratories, x-ray, and electroencephalograph facilities are available in the four hospitals and are in continual use.

Modern Surgical Facilities

On the next page, nurse prepares operating room for surgery.

NEW FORM. The Behavior Observation Form, shown left, developed by the staff at G. Pierce Wood Memorial Hospital is of great help to all those treating the patient. A similar sheet is used for each patient.

PATIENT'S CHART. Below, a doctor discusses a patient's progress.





South Florida State Hospital



Metropolitan Location

The South Florida State Hospital is situated in a metropolitan area on the southeast coast of Florida in West Hollywood, Broward County. The area's population numbers approximately 2,000,000.

The function of this hospital, as in all the other mental hospitals in the State, is to admit, diagnose, treat and rehabilitate patients who are properly committed to its care.

The hospital's location in a metropolitan area makes after-care easier. At the close of the biennium there were 516 patients living outside the hospital on trial visit, and 283 of these or 54.8% visit the Follow-Up Clinic approximately once a month to see a physician or receive medication.

Follow-Up Clinic

This clinic treats certain patients who are at home on trial visit. They return for regular interviews by a physician and pay for their medication. One psychiatrist now spends all of his time in this clinic, which has increased to the point where approximately 300 out of 500 patients are on the roll. This service contributes to keeping trial visit patients from having to be returned or re-admitted to the hospital.

Psychiatric Service

Psychiatric service was staffed by sixteen psychiatrists besides the superintendent and the clinical director in the last biennium.

In addition, Jackson Memorial Hospital Institute continued to rotate its psychiatric residents for a three-month period at the hospital. They were given the opportunity to function as ward psychiatrists under the supervision of the chiefs of male and female service, giving the students experience in institutional psychiatry.

A weekly seminar for the clinical staff on diagnostic evaluation and treatment planning was held in the last biennium.

A weekly film forum to view psychiatric film was attended by the clinical staff. The usual multiple review conferences with the chiefs of male and female services were conducted regularly on the wards. The Department of Neurology held diagnostic and staff training conferences monthly.

During 1967 and 1968, South Florida State Hospital served as host to hundreds of mental health professionals by presenting four weekend educational seminars sponsored by various pharmaceutical companies, enabling the hospital to bring in speakers from around the country.

The hospital continues to provide summer student externship, experiences for future physicians, psychologists, social service workers, and recreational and occupational therapists.



R. H. Parks, M.D., Superintendent



*A. T. Stillman
Clinical Director*



*T. B. Reed, Assistant
Superintendent of Administration*

Social Worker's Role

The primary function of the Social Work Department in all four hospitals is service to patients and relatives, particularly as related to admission and release. In admissions, social histories are taken for psychiatric treatment purposes. In order to get a useful history, it is often necessary to talk with relatives, friends and staff in medical and social agencies concerning the patient's behavior prior to admission. A close liaison is maintained with appropriate health and welfare agencies.

In short, the Social Worker's role is to help the patient in the hospital, as well as his family; and to help him readjust to the community after he leaves the hospital.

In South Florida State Hospital, as in the other hospitals, the State Welfare Department has an office on the hospital grounds making quick communication between the hospital staff and State Welfare staff possible.

In each hospital, social workers cooperate with other hospital departments and community agencies in planning for a patient's release.

At Florida State Hospital and Northeast Florida State Hospital, students from the graduate school of social work at Florida State University serve an internship of benefit to both student and hospital.

Students from the Barry College School of Social Work take their second year field work placement at South Florida State Hospital.

Pharmacy and Research

In the pharmacy, varied duties and workload increased enormously in the last two years. The pharmacy filled more than 10,000 prescriptions for the Follow-Up Clinic alone. During the biennium, approximately 110,000 individual drug items were dispensed. The work volume and varied duties including ordering, stocking and preparation of special doses of medication are in about the same ratio in the other three hospitals.

Due to its advantageous location near the Miami Medical School and the Institute at Jackson Memorial Hospital, and an active research committee, seven research studies on F.D.A. approved drugs were begun.

SOCIAL WORKERS. Photographer interrupts conference at the filing cabinet.



MENTAL HEALTH COMMITTEE. Above, Dr. Parks meets with visiting members of a committee from the Dade County Mental Health Association. Many such visits are made by community groups to all four hospitals during a biennium.



PHARMACY. Head Pharmacist stands amid bottles of medication.

Children's Division

The first in-patient division for children in a state hospital in Florida was ready to open in the summer of 1968. A 48-bed unit, it will accept psychotic children between the ages of 5 and 14 years from all of Florida. The children will be committed by the courts or by voluntary agreement of parents or guardians.

At the outset, 89 new personnel were assigned to the Children's Division. The complex includes six buildings: administration, school, recreation, service (cafeteria, kitchen, and infirmary) and two cottages of 24 beds each. The Children's Division is an integral part of the South Florida State Hospital, and its director is responsible to the superintendent of the South Florida State Hospital.

Day Care Center

With the aid of a Hospital Improvement Program (H.I.P.) grant, a Day Care Center was established on March 4, 1968. People who have been in-patients at South Florida State Hospital and are now able to live outside the hospital at night, return for treatment during the day. The Center was planned to care for a maximum of 30 patients; at present there are 28, 17 of whom are still considered as in-patients (i.e. who sleep in the hospital), and 11 who are on trial visit, living at home at night.

Treatment is intensive, consisting mostly of group therapy, and activities. The present staff consists of a psychiatrist (the director), a social worker, an occupational therapist, two registered nurses and a secretary.



DIRECTOR. Dr. Rudolph Frei, above, is the director of the new Children's Division.

MODERN TEACHING AID. Teachers look on as young patient prepares to use the teaching machine.



Housekeeping Department

Under the direction of the executive housekeeper, the Housekeeping Department is responsible for the sewing room, the clothing, either personal, furnished by the State, or donated; and the janitorial cleaning service.

In the last biennium, the Housekeeping Department was included in the in-service training program. Classes were conducted semimonthly. Methods of cleaning and sanitary procedures were taught. Psychiatric aids were also assigned to the department as part of their orientation program.

In Florida State Hospital, the sewing room manufactures towels, bed linens, as well as personal clothing and uniforms.

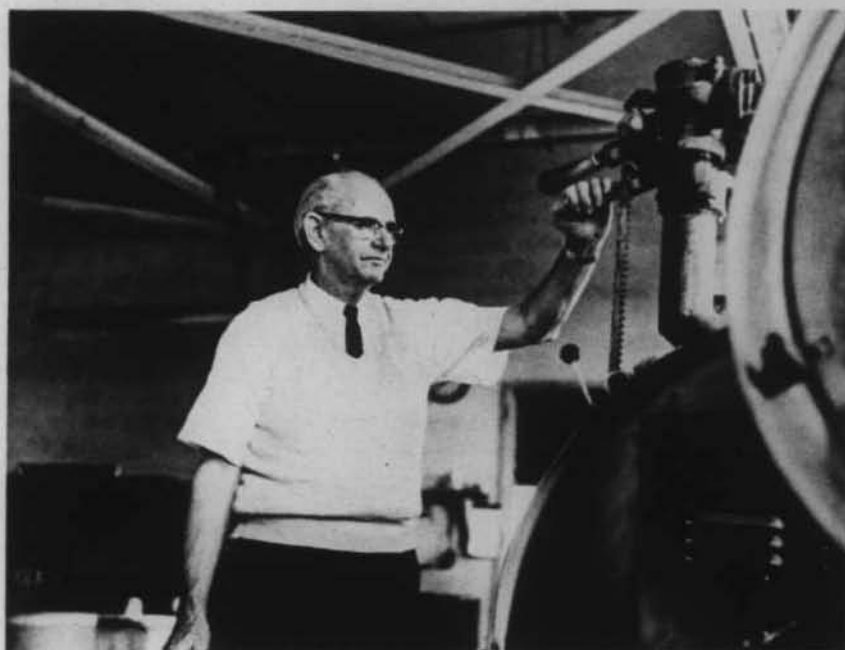
Maintenance Department

The responsibility of household and property services is handled by the Maintenance Department under the supervision of the superintendent of Maintenance and Utilities. It is composed of the trades department, roads and grounds, transportation, steam plant, water plant and waste disposal plant. In the last two years alterations were made to present structures and new ones were constructed. Two hundred eighty-five acres of lawns, patios, trees, shrubs and recreational areas were maintained. The maintenance departments in the other three hospitals give approximately the same services.

Supply Department

The Supply Department at South Florida prepares requisitions in excess of \$200 for purchases to be made by the State Purchasing Commission. All others are processed through competitive "requests for quotation" prices, and local suppliers are invited to submit prices. All contract items are purchased on direct purchase order. A complete warehouse that stocks all supplies necessary for the hospital's requirements is maintained.

The supply departments in all four hospitals are kept busy; note the biennium figures for South Florida State: 2176 requisitions screened, 7219 purchase orders, 9058 receiving reports prepared.



LAUNDRY DEPARTMENT. *The head of the Laundry Department, pictured above, has been with the hospital since its beginning. In the last biennium the department handled 5,696,766 pounds of laundry. The other hospitals list equally impressive statistics.*

Dietary

The Dietary Department is organized by a director of food service (she is pictured in the photograph on the right between two old-time employees).

South Florida State Hospital with its two cafeterias and ten additional serving areas, prepared and served 3,616,283 meals, 545,181 special diets at a total cost of \$965,049.53.

Florida State Hospital has eight kitchens and Northeast Florida State Hospital and G. Pierce Wood Memorial Hospital have two and three respectively.





Personnel

The Personnel Department is responsible for recruiting, screening and interviewing, and referral of applicants to various department heads for final acceptance.

At South Florida, as well as the other hospitals, Personnel also obtains references; arranges for physical examination for new employees; takes fingerprints in final hiring procedures; provides services in connection with Workmen's Compensation; presents service awards; obtains credit information and issues car and I.D. tags.

Hospital Aides

One thing all four hospitals are agreed upon is that haven't enough aides.

Shown in the photograph above, an aide is being interviewed in Personnel at South Florida State Hospital. Newly employed aides are the responsibility of Nursing Education at South Florida until completion of their orientation program, at which time they receive a permanent assignment.

Aide orientation classes are held twice a month and each aide has had a full four weeks of class and ward experience. Each aide is identified by a name pin indicating whether he or she is in the pre-orientation or an orientation category. During the biennium, a new approach was tried by the Nursing Education Department moving the orientation team from area to area at intervals, entailing more formal planning and communication with the ward psychiatrist.

Following the development and adoption of the new method, the total aide orientation program was re-evaluated and re-developed providing for a full-time orientation experience.



CHARM SCHOOL. Volunteer manicures a patients nails while another patient looks on.

Switchboard Ladies

The switchboard operators at South Florida State Hospital (pictured below right), as in the other three, are on eight-hour shifts, keeping communications open day and night both within the hospital itself and with the outside.

Volunteer Services

South Florida Hospital has the largest volunteer program of all the State Hospitals. It is staffed by two qualified coordinators who are registered by the American Association of Volunteer Services.

The Volunteer Awards Ceremony held in May of 1968 honored 459 individuals including service, church, fraternal and military organizations that had continuously aided the hospital during 1967-68, in providing manpower, supplies, equipment and generous money contributions.

Military groups doubled their efforts to aid veteran patients, providing an emergency fund to help veterans on trial visits and discharge.

A unique feature at South Florida State Hospital is their charm school. Women patients, who are able to go to the school begin going the day after they are admitted to the hospital, and there they are introduced to the volunteers who staff the school. The school teaches patients how to care for their nails, skin and hair, and emphasizes personal hygiene. An average of 231 women patients attended each week and all the supplies came through community contribution. The other three hospitals have beauty shops and urge patients to become interested in their appearance.

The other three hospitals also use volunteer services. At Florida State Hospital volunteer ministers, including Christian Science practitioners, travel ninety miles for each visit to the hospital; one minister travels 1,000 miles each month to visit deaf patients.

At G. Pierce Wood, volunteer service organizations continued to help with church services and financially, particularly at Christmas time. Northeast Florida State Hospital receives help from various outside agencies particularly during the Christmas season, but has no formal Volunteer Services Program.



UNPACKING. An aid helps assistant director of volunteers unpack donated gifts.



CHRISTMAS TIME. The large number of volunteers grows even larger during the holiday season when gifts literally pour in, assuring every patient a gift or two. Director of volunteer services on the right, is helping a willing volunteer.



South Florida State Hospital

DEPARTMENT HEADS & MEDICAL STAFF

R. H. Parks, M.D.	Superintendent
A. denBreeijen, M.D.**	Acting Clinical Director
A. T. Stillman, M.D.	Clinical Director
E. F. Poage**	Assistant Superintendent Administrative
J. I. Peyser**	Acting Assistant Superintendent Administrative
T. B. Reed	Assistant Superintendent Administrative
B. S. Sloan, M.D.	Chief of Psychiatric Service
M. J. Mayol, M.D.**	Acting Chief of Psychiatric Service
A. Akomer, M.D.	Chief of Psychiatric Service
J. D. Utley, M.D.**	Chief of Follow-Up Clinic
G. O. Hallman, M.D.	Chief of Follow-Up Clinic
R. Frei, M.D.	Director of Children's Unit
J. A. Fernandez, M.D.	Director of Day Care Center
H. J. Climo, M.D.	Psychiatrist
L. E. Graubard, M.D.	Psychiatrist
J. R. Hague, M.D.	Psychiatrist
E. R. Hahn, M.D.**	Psychiatrist
R. M. Viada, M.D.	Psychiatrist
J. B. Kartub, M.D.	Psychiatrist
C. Martinez, M.D.**	Psychiatrist
I. S. Pantaleon, M.D.**	Psychiatrist
E. Subias, M.D.**	Psychiatrist
J. Kouri, M.D.	Psychiatrist
A. E. Albanese, M.D.**	Psychiatrist
F. G. Spicer, M.D.	Psychiatrist
J. R. Rozas, M.D.	Psychiatrist
V. N. Lopez, M.D.	Psychiatrist
R. E. Mortimer, M.D.**	Psychiatrist
L. G. de la Torre, M.D.**	Psychiatrist
E. Linares, M.D.	Psychiatrist
C. R. Jacobs, M.D.**	Psychiatrist
F. Montes, M.D.	Psychiatrist
J. R. Gordon, M.D.**	Surgeon
P. Pina, M.D.**	Surgeon
M. Berger, M.D.	Surgeon
A. Friend, M.D.	Physician
M. D. Beacher, M.D.	Physician
W. C. Wolf, D.D.S.**	Dentist
S. S. Porco, Jr., D.D.S.**	Dentist
M. Martinez, D.D.S.**	Dentist
E. Sotto, D.D.S.	Dentist
E. Salerno, R.Ph.	Pharmacist
J. de Moya, M.D.	Chief Medical Technician
G. Frechtel, R.N.**	Director of Nurses
E. Kelly, R.N.	Acting Director of Nurses

E. West, R.N.	Director of Nurses
D. H. Alberts, MSW	Director of Social Service
J. J. Brockwell, Ph.D.***	Chief of Psychology
C. C. Humphries, Ph.D.	Chief of Psychology
R. A. Prettyman, M.A.	Chief Recreational Therapy
A. B. Krul, OTR	Chief Occupational Therapy
O. Perrin	Industrial Therapy
R. G. Bassett	Vocational Rehabilitation
L. F. Ballou	Chaplain
J. L. Hayes	Coordinator Volunteer Activities
J. S. Evans**	Director of Personnel
G. P. Parnell	Director of Personnel
J. I. Peyser**	Accountant
J. A. Kirkland**	Accountant
E. M. Judge	Accountant
E. M. Haizlett	Dietitian
M. W. Lockhart	Maintenance Superintendent
C. G. Rogers	Laundry Supervisor
K. S. Gaither	Head Housekeeper
R. G. Loder	Supply Clerk

VISITING STAFF

B. Alpert, M.D.	Electroencephalography
A. Galluccio, M.D.	Radiologist
M. Zbar, M.D.	Pathologist
J. Hopen, M.D.	Ophthalmologist
A. Hollander, M.D.	Urologist
L. Haber, Ph.D.	Psychologist (Training)
G. D. Yannakakis, M.D.	Neurologist
M. Stolove, M.D.	Otolaryngologist
J. R. Gordon, M.D.	Surgeon
B. Milloff, M.D.	Cardiologist
S. Donovan, M.D.	Orthopedist
I. Fixel, M.D.	Orthopedist
M. Segal, M.D.	Surgeon
R. Berger, M.D.	Internist
D. Bullington, M.D.	Surgeon
A. Kellert, M.D.	Dermatologist
F. Novah, D.D.S.	Oral Surgeon
H. Permesly, M.D.	Cardiologist

* Retired

** Resigned

*** Deceased

**** Employed by State Department of Education - Division of Vocational Rehabilitation

Northeast Florida State Hospital



New Chapel

In the last biennium the chapel, contemporary in design, was finished in time for Christmas of 1967, and an organ was donated by a former patient. A choir was organized to provide music for Sunday services.

All four hospitals have active religious programs. At Florida State Hospital services are held for all faiths, and special services are held for deaf patients. Interfaith Bible classes are conducted regularly in three different areas of the hospital. A religious bulletin is printed weekly with patient help.

South Florida's religious program has help from neighboring clergymen and clerical help from volunteers. Six rabbis took turns in the last biennium conducting services for Jewish patients. Weekly confession and Mass were held by priests of a nearby Roman Catholic Church. Two Sunday morning protestant services, regular communion, and choir rehearsal are ongoing activities. South Florida's Chapel is in constant use and religious cooperation from the outside is excellent.

For the first half of the biennium, G. Pierce Wood Memorial Hospital was without a chaplain, and a minister from the local community was employed to handle the services; however, a full-time chaplain was employed during the last year. The chaplain conducted two 3-day pastoral workshops at the hospital, for ministers from surrounding towns. Attended by 25 ministers, the programs were well received.



PSYCHODRAMA. Northeast Florida State Hospital has a special stage built for Psychodrama. Shown in the picture on the left, social work students from Florida State University on field work assignments to the hospital enact a scene under the direction of Clinical Director, Dr. M. Wellman. The other three hospitals have similar programs.

Alcoholics Anonymous

Since 1960, Alcoholics Anonymous meetings were held for interested patients at least twice a month and sometimes more often depending upon the availability of people from the Jacksonville Chapter to assist.

Hospital Policy

The administration at Northeast Florida State Hospital operates the hospital on the premise that a pleasant environment is conducive to recovery and allows patients to have as much freedom of the grounds as their condition permits. According to the superintendent, this policy has worked out well, and has contributed materially to improvement in patients' condition. He says, "It has been interesting to note that not only do the acute, short-term patients function quite well in such an atmosphere, but so do many of the longer term patients who have been sick for protracted periods of time. The atmosphere of permissiveness brings about resocialization much more rapidly than a constructed atmosphere."

Important to treatment, besides the usual individual and group therapies such as psychodrama, is occupational, recreational and industrial therapy. All patients are automatically assigned to these programs, or to special programs in the case of a few hundred geriatric patients who cannot leave their areas. The remainder of the patients have their sessions throughout the institution in the various therapy areas.

*J. E. Jones, Assistant
Superintendent of Administration*



J. T. Benbow, M.D., Superintendent



M. Wellman, M.D., Clinical Director



TYPING CLASS. Patients in a typing class. Some of the group are beginners, others are using the class to brush up on their skills.



CLAY WORK. Ceramics classes as seen in top photo, are popular at Northeast Florida State Hospital as they are in the other three hospitals.



Industrial Therapy

This therapy continued to enjoy a high degree of acceptance by all departments and is used extensively by the psychiatrists for treatment of patients. At Macclenny, the department provides a broad spectrum of job assignments ranging from menial tasks to white collar work. About 90 per month participated in the program for various periods of time. Of those leaving, the majority went home on discharge or trial visit.



Northeast Florida State Hospital

DEPARTMENT HEADS & MEDICAL STAFF

J. T. Benbow, M.D.	Superintendent
J. E. Jones	Assistant Superintendent, Administrative
M. Wellman, M.D.	Clinical Director
M. A. Sala, M.D.*	Chief, Medical-Surgical
A. O. Sanchez, M.D.	Chief, Medical-Surgical
J. J. Goyenechea, M.D.	Physician
R. A. Ramos, M.D.	Physician
C. Perez-Abreu, M.D.*	Psychiatrist
G. L. Arias	Psychiatrist
M. G. Blanco, M.D.*	Psychiatrist
M. F. Brown, M.D.	Psychiatrist
F. Dominguez, M.D.	Psychiatrist
D. G. Elefthery, M.D.*	Psychiatrist
H. R. Galletti, M.D.	Psychiatrist
A. Gonzalez, M.D.*	Psychiatrist
P. B. Ivory, M.D.*	Psychiatrist
M. A. Mas, M.D.	Psychiatrist
C. Necuze, M.D.	Psychiatrist
P. Raphael, M.D.*	Psychiatrist
W. P. Reeves, M.D.*	Psychiatrist
J. R. Rodriguez, M.D.	Psychiatrist
C. Salazar, M.D.	Psychiatrist
J. M. Salazar, M.D.	Psychiatrist
C. E. Buchanan*	Chief Psychologist
R. Hayes	Psychologist
C. Wax	Psychologist
G. D. McCullum, Jr.*	Pharmacist
Roosevelt V. Florence	Pharmacist

R. F. Fritz	Chief Medical Technologist
Flossie Cabler, R.N.	Director of Nurses
A. Ritter*	Director, Social Service
Sally K. Jackson	Director, Social Service
J. C. Thompson	Director, Occupational Therapy
Reverend Roger L. Branan	Chaplain
G. F. Doolittle	Personnel Manager
D. L. Smith	Chief Accountant
K. F. Klein	Secretary to Superintendent
F. S. Tyson*	Director, Food Service
G. M. Hill	Stores Manager
J. C. Long	Building Maintenance Superintendent
M. E. Taylor	Chief Engineer, Heating Plant
J. Sellers	Laundry Manager
T. McIntyre	Supervisor of Grounds
Al Ruda**	Vocational Rehabilitation

CONSULTING STAFF

J. G. Lyerly, Jr., M.D.	Neurosurgery
M. L. Ekwall, M.D.	Electroencephalography
Carl H. Wells, M.D.	Pathologist
J. H. Belyeu, M.D.	Ophthalmologist

* Resigned

** Employed by State Department of Education - Division of Vocational Rehabilitation

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a. COMPARATIVE MAINTENANCE STATEMENT — STATE HOSPITALS FOR YEARS AS INDICATED

	TOTAL		FLORIDA STATE HOSPITALS
	Total Cost	Per Diem	Total Cost
FISCAL YEAR ENDED JUNE 30, 1967			
Average Number of Patients	9,914		5,538
Dietary Services to Patients	\$ 4,914,329	\$1.3579	\$ 2,480,465
Administration	543,750	.1503	191,342
Medical, Surgical, Psychiatric, Dental & Other Professional Care	3,837,990	1.0605	1,476,039
General Services and Expenses	1,094,424	.3024	395,815
Housing and Other Care	11,128,818	3.0751	5,844,807
Employee Benefits	1,293,009	.3573	616,921
TOTAL OPERATING EXPENSES	\$ 22,812,320	\$6.3035	\$ 11,005,389
FISCAL YEAR ENDED JUNE 30, 1968			
Average Number of Patients	9,961		5,346
Dietary Services to Patients	\$ 5,310,630	\$1.4567	\$ 2,668,809
Administration	635,998	.1745	224,072
Medical, Surgical, Psychiatric, Dental & Other Professional Care	\$ 4,238,150	\$1.1625	\$ 1,644,168
General Services and Expenses	1,256,611	.3447	417,355
Housing and Other Care	13,489,584	3.7003	6,953,746
Employee Benefits	1,591,426	.4365	754,138
TOTAL OPERATING EXPENSES	\$ 26,522,399	\$7.2752	\$ 12,662,288

G. PIERCE WOOD MEMORIAL HOSPITAL		SOUTH FLORIDA STATE HOSPITAL		NORTHEAST FLORIDA STATE HOSPITAL	
Total Cost	Per Diem	Total Cost	Per Diem	Total Cost	Per Diem
1,840		1,497		1,039	
\$ 835,329	\$1.2435	\$ 954,617	\$1.7471	\$ 643,918	\$1.6973
118,642	.1766	129,328	.2367	104,438	.2753
587,802	.8750	967,028	1.7698	807,121	2.1274
274,170	.4081	232,352	.4253	192,087	.5063
2,112,961	3.1454	1,848,905	3.3838	1,322,145	3.4850
233,366	.3474	252,308	.4618	190,414	.5019
<u>\$ 4,162,270</u>	<u>\$6.1960</u>	<u>\$ 4,384,538</u>	<u>\$8.0245</u>	<u>\$ 3,260,123</u>	<u>\$8.5932</u>
1,905		1,497		1,094	
\$ 895,447	\$1.2845	\$ 1,020,971	\$1.7259	\$ 725,403	\$1.8120
136,682	.1961	153,610	.2597	121,634	.3038
650,201	.9327	1,057,500	1.7877	886,281	2.2138
294,608	.4226	255,439	.4318	289,209	.7224
2,616,573	3.7534	2,363,526	3.9956	1,555,739	3.8860
294,530	.4225	311,247	.5262	231,511	.5783
<u>\$ 4,888,041</u>	<u>\$7.0118</u>	<u>\$ 5,162,293</u>	<u>\$8.7269</u>	<u>\$ 3,809,777</u>	<u>\$9.5163</u>

b.

DATA APPLICABLE TO SERVICES FURNISHED BY THE OUTPATIENT CLINICS:

	Carried Over at Beginning of Period	New Admissions During Period	Readmissions During Period	Terminations During Period	Carried Over a End of Pe
July 1, 1966-June 30, 1967	6952	9432	1624	9532	8476
July 1, 1967-June 30, 1968	8476	11899	1956	11404	10927

c.

MOVEMENT OF PATIENT POPULATION BY HOSPITALS

July 1, 1966 through June 30, 1968

	TOTAL	Florida State Hospital	G. Pierce Wood Memorial Hospital	South Florida State Hospital	Northeast Flori State Hospital
ADMISSIONS:					
New Commitments	8,635	2,804	1,855	1,767	2,209
Certifications	794	135	124	327	208
Voluntary Admissions	333	194	55	53	31
Transfers from Other Division Hospitals	25	16	1	4	4
Returned from Trial Visit	2,986	1,018	517	395	1,056
Returned from Escape	494	77	27	122	268
Other Additions	243	74	—	159	10
TOTAL ADMISSIONS	13,510	4,318	2,579	2,827	3,786
Less Inter-Division Transfers	25				
NET ADMISSIONS	13,485				
SEPARATIONS:					
Released on Trial Visit	6,841	2,373	1,202	891	2,375
Discharges	3,591	1,091	725	1,145	630
Transfers to Other Division Hospitals	25	7	1	12	5
Escaped	700	115	38	181	366
Deceased	2,040	1,025	535	257	223
Transfers to Division of Mental Retardation	351	—	351	—	—
Other Separations	214	44	9	156	5
TOTAL SEPARATIONS	13,762	4,655	2,861	2,642	3,604
Less Inter-Division Transfers	25				
NET SEPARATIONS	13,737				
Net Increase or -Decrease in Population	-252	-337	-282	185	182
POPULATION BEGINNING OF PERIOD	9,855	5,646	1,805	1,460	944
POPULATION END OF PERIOD	9,603	5,309	1,523	1,645	1,126

d.

STATEMENT OF CONDITION AS OF JUNE 30, 1968

	TOTAL	Florida State Hospital	G. Pierce Wood Memorial Hosp.	South Florida State Hospital	Northeast Fla. State Hospital	Planning for New Facilities	Administrative & Community Services	Mental Health Council
RESOURCES								
CURRENT FUND								
Cash and Bank	\$ 155,085.13	\$ 53,297.63	\$ 34,491.49	\$ 43,458.95	\$ 23,837.06	\$ —	\$ —	\$ —
Unexpended Funds —								
State Treasurer	3,088,893.61	5,000.00	141.25	26,191.34	—	—	3,057,561.02	—
Unexpended Appropriations	2,854,038.98	869,535.11	535,217.58	724,883.25	575,029.15	—	77,543.91	71,829.98
Accounts Receivable	775,014.26	186,916.11	154,509.79	65,772.94	40,222.66	—	327,592.76	—
Inventories of Supplies	1,767,355.90	940,148.45	271,400.48	279,347.10	231,319.01	—	45,140.86	—
Ward Inventories in Use	519,844.83	287,951.55	122,232.08	58,699.75	50,961.45	—	—	—
Deferred Charges	6,748.30	3,479.75	610.63	1,431.04	1,141.54	—	85.34	—
Deposits on Containers	168.80	158.80	10.00	—	—	—	—	—
TOTAL CURRENT FUND	\$ 9,167,149.81	\$ 2,346,487.40	\$ 1,118,613.30	\$ 1,199,784.37	\$ 922,510.87	\$ —	\$ 3,507,923.89	\$ 71,829.98
PLANT FUND								
Unexpended Appropriations	\$ 7,562,675.78	\$ 1,781,965.21	\$ 1,315,247.68	\$ 993,840.01	\$ 714,809.26	\$ 2,744,220.01	\$ 9,666.35	\$ 2,927.26
Projects in Progress	4,387,408.86	20,152.86	568,814.94	1,163,198.46	2,379,462.61	255,779.99	—	—
Investment in Plant								
Facilities	60,062,107.19	23,737,821.03	11,098,036.47	12,518,878.27	12,639,413.21	—	67,775.47	182.74
TOTAL PLANT FUND	\$72,012,191.83	\$25,539,939.10	\$12,982,099.09	\$14,675,916.74	\$15,733,685.08	\$3,000,000.00	\$ 77,441.82	\$ 3,110.00
CUSTODIAL FUNDS	\$ 936,864.15	\$ 453,733.11	\$ 248,396.62	\$ 169,660.48	\$ 65,073.94	\$ —	\$ —	\$ —
AUXILIARY FUNDS	\$ 296,521.86	\$ 184,588.09	\$ 28,140.54	\$ 52,989.05	\$ 30,804.18	\$ —	\$ —	\$ —
TOTAL RESOURCES	\$82,412,727.65	\$28,524,747.70	\$14,377,249.55	\$16,098,350.64	\$16,752,074.07	\$3,000,000.00	\$3,585,365.71	\$ 74,939.98
LIABILITIES, RESERVES & BALANCES								
CURRENT FUND								
Accounts Payable	\$ 715,629.79	\$ 298,891.98	\$ 132,039.33	\$ 144,403.69	\$ 100,387.93	\$ —	\$ 31,459.94	\$ 8,446.92
Prepaid Pay Patient Fees	20,519.22	7,142.34	6,206.34	5,582.99	1,587.55	—	—	—
Reserve for General								
Revenue Remittals	549,572.04	227,994.04	187,011.28	54,415.50	80,151.22	—	—	—
Appropriation Balances	2,864,038.98	879,535.11	535,217.58	724,883.25	575,029.15	—	77,543.91	71,829.98
Reserve for Inventories	519,844.83	287,951.55	122,232.08	58,699.75	50,961.45	—	—	—
Unrestricted Current Balances	1,072,058.58	634,972.38	133,765.44	184,607.85	113,393.57	—	13,766.26	(8,446.92)
Fund Balances —								
State Treasurer	3,416,486.37	5,000.00	141.25	26,191.34	—	—	3,385,153.78	—
Petty Cash Fund Balances	9,000.00	5,000.00	2,000.00	1,000.00	1,000.00	—	—	—
TOTAL CURRENT FUND	\$ 9,167,149.81	\$ 2,346,487.40	\$ 1,118,613.30	\$ 1,199,784.37	\$ 922,510.87	\$ —	\$ 3,507,923.89	\$ 71,829.98
PLANT FUND								
Accounts Payable	\$ 158,193.19	\$ 1,099.63	\$ 10,446.83	\$ 145,714.67	\$ 915.08	\$ —	\$ 16.98	\$ —
Appropriation Balances	7,562,675.78	1,781,965.21	1,315,247.68	993,840.01	714,809.26	2,744,220.01	9,666.35	2,927.26
Investment in Plant Fund	64,291,322.86	23,756,874.26	11,656,404.58	13,536,362.06	15,017,960.74	255,779.99	67,758.49	182.74
TOTAL PLANT FUND	\$72,012,191.83	\$25,539,939.10	\$12,982,099.09	\$14,675,916.74	\$15,733,685.08	\$3,000,000.00	\$ 77,441.82	\$ 3,110.00
CUSTODIAL FUND	\$ 936,864.15	\$ 453,733.11	\$ 248,396.62	\$ 169,660.48	\$ 65,073.94	\$ —	\$ —	\$ —
AUXILIARY FUND	\$ 296,521.86	\$ 184,588.09	\$ 28,140.54	\$ 52,989.05	\$ 30,804.18	\$ —	\$ —	\$ —
TOTAL LIABILITIES, RESERVES AND BALANCES	\$82,412,727.65	\$28,524,747.70	\$14,377,249.55	\$16,098,350.64	\$16,752,074.07	\$3,000,000.00	\$3,585,365.71	\$ 74,939.98

e.

SUMMARY OF OPERATIONS JULY 1, 1966 – JUNE 30, 1967

	TOTAL	Florida State Hospital	G. Pierce Wood Memorial Hosp.
BALANCE BROUGHT FORWARD JULY 1, 1966			
CURRENT RESOURCES:			
Cash and Bank	\$ 192,215.94	\$ 80,459.80	\$ 35,669.45
Accounts Receivable	460,122.46	239,762.57	139,996.21
State Treasurer	9,550.09	1,732.16	—
Inventories	1,800,047.34	1,023,705.31	299,913.13
Deposits on Containers	96.00	—	96.00
Unexpended Appropriations	12,870,499.51	2,254,509.99	3,128,557.78
Deferred Charges	30,001.17	14,152.19	3,053.10
TOTAL CURRENT RESOURCES	\$15,362,532.51	\$ 3,614,322.02	\$ 3,607,285.67
LESS: CURRENT LIABILITIES:			
Accounts Payable	\$ 419,689.22	\$ 276,146.50	\$ 66,476.17
Salaries Payable	459.98	—	226.01
Prepaid Pay Patient Fees	17,179.55	5,395.41	5,269.47
Reserve for Sales Tax Remittals	503.11	277.42	94.24
Prepaid Rent	300.00	—	—
TOTAL CURRENT LIABILITIES	\$ 438,131.86	\$ 281,819.33	\$ 72,065.89
NET CURRENT RESOURCES 7/1/66	\$14,924,400.65	\$ 3,332,502.69	\$ 3,535,219.78
ADDITIONS			
Appropriations:			
Operating Appropriations	\$23,732,400.00	\$10,922,269.00	\$ 4,399,659.00
Transfers within the Division of Mental Health	—	58,400.00	—
Transferred from State Board of Health	745,136.00	—	—
Salary Appro. Adjustment	-2,459.46	—	—
Revenues:			
Paying Patients Income	2,045,917.86	\$ 875,513.33	\$ 453,967.72
Interest Income	21,834.16	10,200.69	6,687.50
Miscellaneous Income	6,263.92	4,689.26	34.26
Maintenance – Department of Public Welfare	3,146,989.01	—	—
Discounts	18,545.93	7,145.88	3,468.80
Refund – Overpayment of Taxes	9,968.30	1,688.42	4,296.05
Donations:			
Government Surplus Commodities	\$ 87,982.81	\$ 64,994.68	\$ 5,626.81
Other Donations	18,284.56	5,195.00	11,052.66
Intangible Tax Trust Fund	1,292,338.58	616,920.99	233,365.61
Grants and Donations Trust Fund Income	227,284.13	—	—
Auxiliary Fund (Canteen Fund)	58,441.26	15,367.71	5,474.23
Pay Patients Income – Prior Years	111,418.23	51,341.73	19,536.88
Other Additions	5,139.33	13,183.02	8,866.43
TOTAL ADDITIONS	\$31,525,484.62	\$12,646,909.71	\$ 5,034,303.09
TOTAL AVAILABLE	\$46,449,885.27	\$15,979,412.40	\$ 8,569,522.87
EXPENDITURES AND DEDUCTIONS			
Operating Expenses:			
Dietary Services to Patients	\$ 4,914,329.34	\$ 2,480,464.92	\$ 835,329.13
General Administration	870,872.16	191,341.68	118,642.49
Medical, Surgical, Psych., Dental & Other Pro. Care	3,837,989.51	1,476,039.01	587,801.68
General Services & Expenses	1,094,423.71	395,814.71	274,170.28
Housing and Other Care of Patients	11,128,818.02	5,844,807.00	2,112,961.05
Employees Benefits	1,293,008.37	616,920.99	233,365.61
Community Mental Health Svcs.	1,106,885.61	—	—
Research	21,900.00	—	—
Scholarships	55,300.00	—	—
Total Operating Expenses	\$24,323,526.72	\$11,005,388.31	\$ 4,162,270.24
Plant Expansion	3,620,063.96	1,719,354.52	848,869.54
Remittals to General Revenue	2,275,342.51	1,027,398.98	473,740.60
Appropriations Reverted	2,593,059.03	568,621.50	592,885.86
Ward Inventory Increase	29,394.14	5,979.83	8,499.25
Services to Employees	11,448.94	12,365.07	—
Matching Funds – Department of Public Welfare	963,000.00	—	—
Accounts Receivable Closed	\$ 3,848.97	\$ 1,751.97	\$ 2,097.00
Pay Patients Income Prior Years	1,126.41	—	38.40
Other Expenditures and Deductions	5,217.50	1,649.43	2,882.85
TOTAL EXPENDITURES & DEDUCTIONS	\$33,826,028.18	\$14,342,509.61	\$ 6,091,283.84
NET CURRENT RESOURCES 6/30/67	\$12,623,857.09	\$ 1,636,902.79	\$ 2,478,239.03

South Florida
State Hospital

\$ 55,554.16
49,758.40
6,142.40
266,572.44
1,583,648.44
6,466.22
\$ 1,968,142.06

\$ 43,942.04
233.97
4,975.57
77.96
300.00
\$ 49,529.54
\$ 1,918,612.52

\$ 4,552,983.00
-196,805.00
-2,459.46
490,263.66
3,200.00
974.92

4,155.93
1,958.57

\$ 9,790.99
1,610.00
251,638.27
50,319.13
25,339.43
40,539.62
822.74

\$ 5,234,331.80
\$ 7,152,944.32

\$ 954,617.19
129,327.84
967,027.57
232,351.64
1,848,904.95
252,308.06

4,384,537.25
392,081.76
543,926.63
552,733.06
10,406.80
406.46

\$ 1,087.91
659.18

\$ 5,885,839.05
\$ 1,267,105.27

Northeast Florida
State Hospital

\$ 20,532.53
30,605.28
184,901.75
3,293,832.77
\$ 3,536,201.99

\$ 29,801.16
1,539.10
53.49
\$ 31,393.75
\$ 3,504,808.24

\$ 3,544,839.00
-282,649.00
226,173.15
1,745.97
565.48

3,775.32
2,025.26

\$ 7,570.33
426.90
190,413.71
12,259.89

\$ 3,707,146.01
\$ 7,211,954.25

\$ 643,918.10
104,438.46
807,121.25
192,087.08
1,322,145.02
190,413.71

3,260,123.62
557,145.93
230,276.30
547,869.29
4,508.26
-1,322.59

\$ 92.83

\$ 4,598,693.64
\$ 2,613,260.61

Regional Hospital
in
Hernando County

\$ —
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—
2,499,098.00
\$ 2,499,098.00

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\$ 2,499,098.00

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\$ 2,499,098.00

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75,212.50

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—
—

\$ 75,212.50
\$ 2,423,885.50

Administrative
and Community
Services

\$ —
—
1,675.53
24,954.71
74,412.52
\$ 101,042.76

\$ 3,323.35
—
—
—
\$ 3,323.35
\$ 97,719.41

\$ 161,960.00
\$ 521,054.00
745,136.00

—
—
—

3,146,989.01
—

\$ 176,965.00
—
—

\$ 4,752,104.01
\$ 4,849,823.42

\$ 272,879.65

—
—
—

1,106,885.61
—

1,379,765.26
27,399.71

275,261.35
—

963,000.00
—

-66.79

\$ 2,645,359.53
\$ 2,704,463.89

Mental Health
Council

\$ —
—
—
36,440.01
\$ 36,440.01

\$ —
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\$ —
\$ 36,440.01

\$ 150,690.00
\$ —

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\$ —
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\$ —
—
—

\$ 150,690.00
\$ 187,130.01

\$ —
\$ 21,000.00
55,300.00

131,442.04

55,687.97

—
—

—
—

—
—

\$ 187,130.01
\$ —



SUMMARY OF OPERATIONS JULY 1, 1967 – JUNE 30, 1968

BALANCE BROUGHT FORWARD JULY 1, 1967	TOTAL	Florida State Hospital	G. Pierce Wood Memorial Hosp.
CURRENT RESOURCES:			
Cash and Bank	\$ 230,586.52	\$ 101,814.37	\$ 46,583.17
Accounts Receivable	696,347.38	180,311.24	152,144.72
State Treasurer	1,929,295.43	5,000.00	—
Inventories	1,718,660.60	960,699.18	296,504.07
Deposits on Containers	196.00	100.00	96.00
Unexpended Appropriations	8,232,705.78	407,670.19	2,022,548.75
Deferred Charges	23,681.58	12,586.65	2,334.43
TOTAL CURRENT RESOURCES	\$12,831,473.29	\$ 1,668,181.63	\$ 2,520,211.14
LESS: CURRENT LIABILITIES			
Accounts Payable	\$ 185,364.34	\$ 19,732.92	\$ 37,046.76
Salaries Payable	213.33	—	213.33
Prepaid Pay Patient Fees	21,132.70	11,272.44	4,616.89
Reserve for Sales Tax Remittals	495.83	273.48	95.13
Prepaid Rent	810.00	—	—
TOTAL CURRENT LIABILITIES	\$ 207,616.20	\$ 31,278.84	\$ 41,972.11
NET CURRENT RESOURCES 7/1/67	\$12,623,857.09	\$ 1,636,902.79	\$ 2,478,239.03
ADDITIONS			
Operating Appropriations	\$34,204,348.00	\$14,995,473.00	\$ 6,785,034.00
Revenues:			
Paying Patients Income	2,113,397.55	929,804.55	487,066.01
Interest Income	30,260.55	11,902.08	7,000.00
Miscellaneous Income	10,475.32	9,109.37	38.91
Maintenance – Department of Public Welfare	3,961,882.30	—	—
Discounts	18,610.86	6,903.98	3,142.23
Refund – Overpayment of Taxes	10,316.58	3,809.15	3,570.85
Donations:			
Government Surplus Commodities	131,661.88	73,463.85	15,092.18
Other Donations	4,612.90	140.00	3,872.90
Grants and Donations Trust Fund Income	\$ 365,691.52	\$ —	\$ —
Auxiliary Fund (Canteen Fund)	58,793.18	17,251.84	5,712.75
Pay Patients Income – Prior Years	266,106.43	74,434.75	98,286.94
Other Additions	12,340.73	4,389.18	1,753.18
TOTAL ADDITIONS	\$41,188,497.80	\$16,126,681.75	\$ 7,410,569.95
TOTAL AVAILABLE	\$53,812,354.89	\$17,763,584.54	\$ 9,888,808.98
EXPENDITURES AND DEDUCTIONS			
Operating Expenses:			
Dietary Services to Patients	\$ 5,310,629.94	\$ 2,668,808.74	\$ 895,446.62
General Administration	1,035,501.59	224,072.39	136,681.64
Medical, Surgical, Psych., Dental & Other Pro. Care	4,238,149.49	1,644,168.33	650,201.06
General Services & Expenses	1,256,611.02	417,354.53	294,607.97
Housing and Other Care of Patients	13,489,584.17	6,953,746.46	2,616,572.77
Employees Benefits	1,591,426.33	754,137.64	294,530.28
Community Mental Health Svcs.	1,699,988.37	—	—
Research	9,763.00	—	—
Scholarships	32,659.98	—	—
Total Operating Expenses	\$28,664,313.89	\$12,662,288.09	\$ 4,888,040.34
Plant Expansion	5,568,797.85	317,138.47	2,181,353.44
Remittals to General Revenue	2,605,513.05	1,188,398.42	606,389.82
Appropriations Reverted	751.84	13.78	297.93
Ward Inventory Increase	18,794.62	3,625.21	20,308.42
Services to Employees	39,885.34	31,158.97	8,125.19
Matching Funds – Department of Public Welfare	1,524,494.00	—	—
Accounts Receivable Closed	10,850.58	—	10,850.58
Pay Patients Income Prior Years	43,205.66	24,111.95	—
Other Deductions	12,170.19	3,684.05	2,366.04
TOTAL EXPENDITURES & DEDUCT.	\$38,488,777.02	\$14,230,418.94	\$ 7,717,731.76
NET CURRENT RESOURCES 6/30/68	\$15,323,577.87	\$ 3,533,165.60	\$ 2,171,077.22
RECONCILIATION			
CURRENT RESOURCES:			
Cash and Bank	\$ 155,085.13	\$ 53,297.63	\$ 34,491.49
Accounts Receivable	782,607.26	186,916.11	162,102.79
State Treasurer	3,088,893.61	5,000.00	141.25
Inventories	1,767,911.22	940,148.45	271,955.80
Deposits on Containers	168.80	158.80	10.00
Unexpended Appropriations	10,416,707.26	2,651,500.32	1,850,457.76
Deferred Charges	6,748.30	3,479.75	610.63
TOTAL CURRENT RESOURCES	\$16,218,121.58	\$ 3,840,501.06	\$ 2,319,769.72
LESS: CURRENT LIABILITIES			
Accounts Payable	\$ 256,588.50	\$ 18,867.56	\$ 32,495.20
Salaries & Matching Payable	616,771.07	280,925.42	109,862.50
Prepaid Pay Patient Fees	20,519.22	7,142.34	6,206.34
Reserve for Sales Tax Remittals	664.92	400.14	128.36
TOTAL CURRENT LIABILITIES	\$ 894,543.71	\$ 307,335.46	\$ 148,692.50
NET CURRENT RESOURCES 6/30/68	\$15,323,577.87	\$ 3,533,165.60	\$ 2,171,077.22

South Florida
State Hospital

Northeast Florida
State Hospital

Planning
for new
Facilities

Administrative
and Community
Services

Mental Health
Council

\$ 56,559.59
50,094.51
29,233.30
241,115.92
1,000,143.98
4,695.83
\$ 1,381,843.13

\$ 25,629.39
33,827.87
190,564.29
2,376,779.15
3,893.99
\$ 2,630,694.69

\$ —
—
—
—
2,423,885.50
\$ 2,423,885.50

\$ —
279,969.04
1,895,062.13
29,777.14
1,071.31
170.68
\$ 2,206,050.30

\$ —
—
—
—
—
606.90
\$ 606.90

\$ 110,017.18
4,229.44
81.24
410.00
\$ 114,737.86
\$ 1,267,105.27

\$ 16,374.17
1,013.93
45.98
\$ 17,434.08
\$ 2,613,260.61

\$ —
—
—
—
\$ —
\$ 2,423,885.50

\$ 1,586.41
—
—
—
\$ 1,586.41
\$ 2,204,463.89

\$ 606.90
—
—
—
\$ 606.90
\$ —

\$ 6,568,692.00
460,262.73
9,512.50
864.48
4,229.28
1,923.45
20,882.92
600.00
\$ 87,391.52
20,786.73
93,384.74
1,515.31
\$ 7,270,045.66
\$ 8,537,150.93

\$ 4,577,429.00
236,264.26
1,845.97
462.56
4,335.37
1,013.13
22,222.93
—
\$ 15,041.86
—
4,683.06
\$ 4,863,298.14
\$ 7,476,558.75

\$ 500,000.00
—
—
—
—
—
—
—
\$ —
—
—
\$ 500,000.00
\$ 2,923,885.50

\$ 610,697.00
—
—
3,961,882.30
—
—
—
\$ 278,300.00
—
—
\$ 4,850,879.30
\$ 7,055,343.19

\$ 167,023.00
—
—
—
—
—
—
\$ —
—
—
\$ 167,023.00
\$ 167,023.00

\$ 1,020,971.52
153,609.85
1,057,499.99
255,439.16
2,363,525.55
311,247.10
—
—
\$ 5,162,293.17
958,834.97
559,830.91
415.23
-6,774.75
601.18
—
19,093.71
3,633.23
\$ 6,697,927.65
\$ 1,839,223.28

\$ 725,403.06
121,633.88
886,280.11
289,209.36
1,555,739.39
231,511.31
—
—
\$ 3,809,777.11
1,928,272.11
250,893.90
24.90
1,635.74
—
—
2,486.87
\$ 5,993,090.63
\$ 1,483,468.12

\$ —
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—
—
\$ 179,665.49
—
—
—
—
—
—
\$ 179,665.49
\$ 2,744,220.01

\$ —
341,396.87
—
—
—
1,699,988.37
—
\$ 2,041,385.24
3,350.63
—
—
1,524,494.00
—
—
\$ 3,569,229.87
\$ 3,486,113.32

\$ —
58,106.96
—
—
—
—
9,763.00
32,659.98
\$ 100,529.94
182.74
—
—
—
—
—
\$ 100,712.68
\$ 66,310.32

\$ 43,458.95
65,772.94
26,191.34
279,347.10
—
1,718,723.26
1,431.04
\$ 2,134,924.63

\$ 23,837.06
40,222.66
—
231,319.01
—
1,289,838.41
1,141.54
\$ 1,586,358.68

\$ —
—
—
—
—
2,744,220.01
\$ 2,744,220.01

\$ —
327,592.76
3,057,561.02
45,140.86
—
87,210.26
85.34
\$ 3,517,590.24

\$ —
—
—
—
—
74,757.24
\$ 74,757.24

\$ 163,868.49
126,157.95
5,582.99
91.92
\$ 295,701.35
\$ 1,839,223.28

\$ 16,689.88
84,568.63
1,587.55
44.50
\$ 102,890.56
\$ 1,483,468.12

\$ —
—
—
—
\$ —
\$ 2,744,220.01

\$ 16,417.27
15,059.65
—
\$ 31,476.92
\$ 3,486,113.32

\$ 8,250.00
196.92
—
\$ 8,446.92
\$ 66,310.32

g.

APPROPRIATIONS – COMBINED STATEMENT FISCAL YEAR ENDED JUNE 30, 1967

	TOTAL	Florida State Hospital	G. Pierce Wood Memorial Hosp.
SALARIES	\$ 17,817,529	\$ 8,005,338	\$ 3,368,500
OTHER PERSONAL SERVICES	104,950	20,500	13,000
EXPENSES	2,812,802	1,293,233	502,874
FOOD PRODUCTS	2,670,563	1,444,498	475,815
OPERATING CAPITAL OUTLAY	254,756	158,700	39,470
RESEARCH	15,000		
SCHOLARSHIPS	58,000		
TOTAL OPERATING APPROPRIATIONS	\$ 23,733,600	\$ 10,922,269	\$ 4,399,659
CAPITAL OUTLAY	—	—	—
TOTAL APPROPRIATIONS	\$ 23,733,600	\$ 10,922,269	\$ 4,399,659

FISCAL YEAR ENDED JUNE 30, 1968

	TOTAL	Florida State Hospital	G. Pierce Wood Memorial Hosp.
SALARIES	\$ 20,135,178	\$ 9,060,480	\$ 3,632,412
OTHER PERSONAL SERVICES	209,150	41,700	13,000
EXPENSES	3,270,789	1,350,000	540,800
FOOD PRODUCTS	3,022,550	1,602,700	559,100
OPERATING CAPITAL OUTLAY	357,170	160,000	40,000
RETIREMENT & S. S. MATCHING	1,625,326	718,907	295,342
LUMP SUM	1,308,020	610,850	241,380
GRANTS AND AIDS	1,700,000	—	—
RESEARCH	15,000	—	—
SCHOLARSHIPS	58,000		
TOTAL OPERATING APPROPRIATIONS	\$ 31,701,183	\$ 13,544,637	\$ 5,322,034
CAPITAL OUTLAY	\$ 4,409,956	\$ 1,450,836	\$ 1,463,000
TOTAL APPROPRIATIONS	\$ 36,111,139	\$ 14,995,473	\$ 6,785,034

South Florida
State Hospital
\$ 3,517,933
61,700
490,970
441,500
42,080

Northeast Fla.
State Hospital
\$ 2,733,308
8,500
480,660
308,750
13,621

\$ 4,554,183

\$ 3,544,839

\$ 4,554,183

\$ 3,544,839

Administrative
and Community
Services

\$ 124,010

37,065

885

\$ 161,960

\$ 161,960

Mental Health
Council

\$ 68,440

1,250

8,000

15,000

58,000

\$ 150,690

\$ 150,690

South Florida
State Hospital

\$ 4,012,225
66,200
576,000
502,715
114,560
324,063
255,420

Northeast Florida
State Hospital

\$ 2,947,189
8,500
535,000
358,035
26,500
252,515
200,370

\$ 5,851,183

\$ 4,328,109

\$ 706,800

\$ 249,320

\$ 6,597,983

\$ 4,577,429

Planning for
New Facilities

\$ —
—
—
—
—
—
—
—
—

\$ —

\$ —

\$ 500,000

Administrative and
Community Services

\$ 463,794

18,500

259,789

—

13,000

33,114

—

1,700,000

—

\$ 2,488,197

\$ —

\$ 2,488,197

Mental Health
Council

\$ 19,078

61,250

9,200

—

3,110

1,385

—

15,000

58,000

\$ 167,023

\$ —

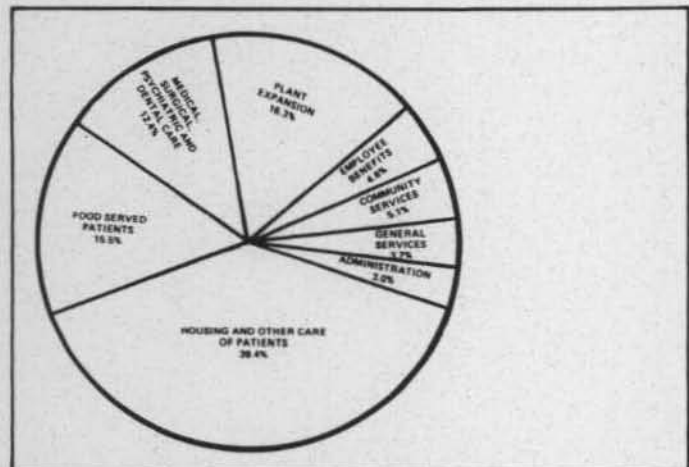
\$ 167,023

h.

TOTAL EXPENSES AND CAPITAL OUTLAY FISCAL YEAR ENDED JUNE 30, 1967

EXPENSES AND CAPITAL OUTLAY OF:

Florida State Hospital	\$ 12,724,743
G. Pierce Wood Memorial Hospital	5,011,140
South Florida State Hospital	4,776,619
Northeast Florida State Hospital	3,817,270
Administrative—Office of Director and Department of Community Mental Health	300,279
Community Mental Health Services	1,106,886
Mental Health Council	131,442
Planning for New Facilities	75,212
TOTAL	\$ 27,943,591



Portion of Each Dollar Went for:

i.

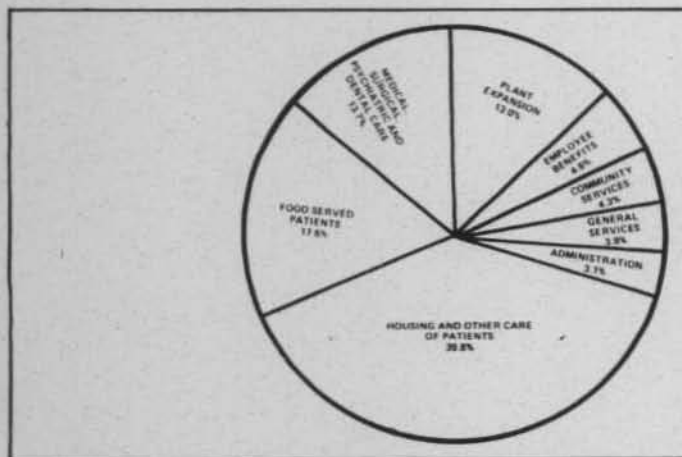
TOTAL EXPENSES AND CAPITAL OUTLAY FISCAL YEAR ENDED JUNE 30, 1968

EXPENSES AND CAPITAL OUTLAY OF:

Florida State Hospital	\$ 12,979,427
G. Pierce Wood Memorial Hospital	7,069,394
South Florida State Hospital	6,121,128
Northeast Florida State Hospital	5,738,049
Administrative—Office of Director and Department of Community Mental Health	344,748
Community Mental Health Services	1,699,988
Mental Health Council	100,713
Planning for New Facilities	179,665

TOTAL **\$ 34,233,112**

Portion of Each Dollar Went for:



j.

PER PATIENT PER DAY COSTS

Expended by:

	Average for Biennium	First Year of Biennium	Second Year of Biennium
Florida State Hospital — Chattahoochee	\$5.950	\$5.444	\$6.472
G. Pierce Wood Memorial Hospital — Arcadia	6.611	6.196	7.012
South Florida State Hospital — Hollywood	8.400	8.025	8.727
Northeast Florida State Hospital — Macclenny	9.067	8.593	9.516
Average for Division	\$6.791	\$6.304	\$7.275

k.

OPERATING EXPENSES

Expended by:

	TOTAL	First Year of Biennium	Second Year of Biennium
Florida State Hospital — Chattahoochee	\$23,667,676	\$11,005,388	\$12,662,288
G. Pierce Wood Memorial Hospital — Arcadia	9,050,311	4,162,270	4,888,041
South Florida State Hospital — Hollywood	9,546,830	4,384,537	5,162,293
Northeast Florida State Hospital — Macclenny	7,069,901	3,260,124	3,809,777
Administrative Community Service and Mental Health Council	3,653,122	1,511,207	2,141,915
TOTALS	\$52,987,840	\$24,323,526	\$28,664,314

The Division of Mental Health is fully conforming with Title VI of the Civil Rights Act and requires all Mental Health facilities receiving federal or state funds through the Division of Mental Health to conform. Title VI states that: "No person in the United States shall, on grounds of race, color, or national origin, be excluded from participation in, be denied the benefits of, or be subject to discrimination under any program of activity receiving the Federal financial assistance."

I.

AS OF JUNE 30, 1968, THE DIVISION OF MENTAL HEALTH SHOWED THE FOLLOWING FIGURES

Institutions	Patients Present	Employees Authorized	Buildings & Structures	Land Acreage
Florida State Hospital - Chattahoochee	5,309	2,430	177	515
G. Pierce Wood Memorial Hospital - Arcadia	1,523	1,019	93	911
South Florida State Hospital - Hollywood	1,645	1,116	73	283
Northeast Florida State Hospital - Macclenny	1,126	925	58	306
TOTALS	<u>9,603</u>	<u>5,490</u>	<u>401</u>	<u>2,015</u>

m.

DIVISION OF MENTAL HEALTH - ALL HOSPITALS SUMMARY OF PATIENT STATISTICS BY BIENNIUM FOR PERIODS AS INDICATED

Biennium	Population July 1	Admissions	Separations	Net Increase For Biennium	Population June 30
1956-58	8,069	6,892	6,112	780	8,849
1958-60	8,849	8,884	8,273	611	9,460
1960-62	9,460	11,268	10,922	346	9,806
1962-64	9,806	12,473	12,293	180	9,986
1964-66	9,986	13,475	13,606	-131	9,855
1966-68	9,855	13,510	13,762	-252	9,603

n.

ADMISSIONS BY COUNTIES

JULY 1, 1966 - JUNE 30, 1967

	TOTAL	Florida State Hospital	G. Pierce Wood Memorial Hospital	South Florida State Hospital	Northeast Fla. State Hospital
Alachua	179	122	6	0	51
Baker	37	12	1	0	24
Bay	122	122	0	0	0
Bradford	40	22	0	0	18
Brevard	131	86	18	0	27
Broward	429	58	15	354	2
Calhoun	36	35	1	0	0
Charlotte	38	11	27	0	0
Citrus	44	32	7	0	5
Clay	29	11	1	0	17
Collier	43	15	20	6	2
Columbia	87	62	0	0	25
Dade	1,353	307	176	870	0
DeSoto	69	15	54	0	0
Dixie	20	19	0	0	1
Duval	954	586	18	0	350
Escambia	353	347	5	0	1
Flagler	17	14	0	0	3
Franklin	26	26	0	0	0
Gadsden	174	171	3	0	0
Gilchrist	8	8	0	0	0
Glades	8	1	7	0	0
Gulf	28	28	0	0	0
Hamilton	28	23	0	0	5
Hardee	59	15	44	0	0
Hendry	23	10	9	4	0
Hernando	38	20	15	0	3
Highlands	58	22	35	0	1
Hillsborough	1,040	399	535	0	106
Holmes	64	63	1	0	0
Indian River	57	35	13	0	9
Jackson	183	179	3	1	0
Jefferson	48	47	0	0	1
Lafayette	16	11	0	0	4
Lake	102	82	10	0	10
Lee	109	36	71	0	2
Leon	202	197	4	0	1
Levy	31	19	8	0	4
Liberty	19	19	0	0	0
Madison	49	46	1	0	2
Manatee	113	54	48	0	11
Marion	170	132	12	0	26
Martin	22	4	1	17	0
Monroe	84	25	14	45	0
Nassau	38	25	0	0	13
Okaloosa	82	82	0	0	0
Okeechobee	23	8	14	0	1
Orange	364	221	30	0	113
Osceola	37	21	14	0	2
Palm Beach	362	112	33	217	0
Pasco	103	57	42	0	4
Pinellas	497	279	171	0	47
Polk	386	167	211	0	8
Putnam	119	95	1	0	23
St. Johns	91	66	2	0	23
St. Lucie	76	23	21	18	14
Santa Rosa	56	55	1	0	0
Sarasota	186	64	107	0	15
Seminole	92	65	12	0	15
Sumter	43	33	8	0	2
Suwannee	77	61	4	0	12
Taylor	39	37	1	0	1
Union	85	78	0	0	7
Volusia	258	187	15	0	56
Wakulla	23	23	0	0	0
Walton	81	80	1	0	0
Washington	47	46	1	0	0
TOTAL	9,905	5,433	1,872	1,533	1,067

JULY 1, 1967 - JUNE 30, 1968

TOTAL	Florida State Hospital	G. Pierce Wood Memorial Hospital	South Florida State Hospital	Northeast Fla. State Hospital
173	127	5	0	41
32	12	0	0	20
123	123	0	0	0
36	20	0	0	16
126	71	12	0	43
463	61	8	392	2
38	38	0	0	0
37	9	28	0	0
45	36	4	0	5
26	11	1	0	14
42	17	20	4	1
89	58	0	0	31
1,402	297	150	954	1
67	13	53	0	1
18	16	0	0	2
921	547	2	0	372
356	355	0	0	1
16	12	0	0	4
25	25	0	0	0
161	158	3	0	0
8	8	0	0	0
5	1	4	0	0
25	25	0	0	0
33	27	0	0	6
44	12	32	0	0
21	7	11	3	0
34	22	11	0	1
58	26	31	0	1
956	380	466	1	109
48	48	0	0	0
57	38	9	0	10
187	184	2	0	1
50	49	0	0	1
16	14	0	0	2
103	79	7	0	17
98	31	65	0	2
189	188	0	0	1
29	20	6	0	3
15	15	0	0	0
48	47	0	0	1
101	60	34	0	7
170	133	7	0	30
28	4	1	23	0
76	26	10	40	0
42	30	0	0	12
83	83	0	0	0
26	9	16	0	1
382	234	23	0	125
33	23	10	0	0
336	104	21	211	0
87	56	22	0	9
473	283	131	0	59
349	157	180	0	12
123	103	0	0	20
89	64	0	0	25
79	23	15	17	24
44	44	0	0	0
160	56	93	0	11
81	61	9	0	11
38	29	7	0	2
76	64	1	0	11
47	42	1	0	4
82	77	0	0	5
239	179	11	0	49
19	19	0	0	0
77	77	0	0	0
43	42	1	0	0
9,603	5,309	1,523	1,645	1,126